



ANNUAL REPORT 2007

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Message from the Chairman

Less than two years of existence has seen a rapid expansion of the activities and reputation of the Itinera Institute. Those who were there from the beginning will recall the difficulties in convincing others of the need for, and the relevance of an independent and professional policy think tank in and for Belgium. Is there anyone today who can question the necessity of long-term and independent policy reflection after the political crisis of 2007? Is there anyone who still doubts the enormous triple challenge of ageing, globalisation, and energy for Belgium and its regions?

By international standards the Itinera Institute remains a very small institute with limited funds. But it has been undeniably productive and active on a number of issues. Another level of professionalism has clearly been reached both in substance and in presentation during 2007. The road ahead has become clearer but also steeper. Challenging issues have been identified and the first innovative proposals have been made.

This progress must continue apace for the next years. A professional foundation has been laid, now Itinera must steam ahead and break open the often sclerotic debates on key policy issues for our country and its people.

As an entrepreneur, I recognise the challenges for the institute and its team, both in organisation, human resources, and budget. These challenges must be met to bring the foundational work of almost two years to fruition. The board remains committed to investing in a bright future for our society. We will reach out and join hands with others for the Itinera Institute to develop further. We hope many of you will do the same in 2008!



Bart Verhaeghe
Chairman of the Itinera Institute

Message from the Director

This annual report marks the turn of the first fully operational year of the Itinera Institute.

While the inaugural year 2006 was primarily aimed at establishing the name and purpose of the Institute in the Belgian landscape, 2007 has seen a tremendous development in both organisation and output. The mission of the Itinera Institute **“to identify and to promote roads for policy reform towards sustained economic growth and social protection, for Belgium and its regions”** has been clarified. Nine Itinera Issues now constitute the backbone of our website and the focus of all our publications and activities:

**Ageing & Pensions ▪ Economy ▪ Education & Innovation ▪ Employment
Energy & Environment ▪ Government & Taxation ▪ Healthcare ▪ Migration & Integration
Poverty & Inequality**

On all of these themes the Itinera Institute aims to provide both original information and agenda inspiring research. For each issue, an Itinera position paper explains the urgency and challenge of reform for Belgium.

The identification of the Itinera Issues went hand in hand with a complete overhaul of our house style, website and stationery, covering literally every dimension of our activity and production. Whether in a website, E-mail, E-zine, publication, presentation or any other communication form: the style of the Itinera Institute is now uniform, modern, clear and easily readable.

With this major operational improvement the Itinera Institute possesses the necessary platform to further develop its mission and its nine core issues. This process has already started with the publication of two successful monographs. A book on labour market reform and one on climate change were indeed the first of what will be a whole series of major publications. They received wide attention, both in the general media, with the broader public, with policy makers, and in specialised circles. They are a stimulating taste of many more things to come in 2008.

The stream of small research papers, opinion articles, interviews, and lectures has swollen steadily in 2007. The Itinera Institute is more and more often contacted directly as a reliable and original source of either information or opinion on topical policy issues. Our publications are reaching an ever wider audience in every part of the country, with well over 30,000 subscribers to our E-zine and through our popular website.

For the small Itinera team all this is no reason for complacency but a motivation to lift Itinera up to the next level. Belgium’s long-term and structural challenges remain daunting, notwithstanding a recent period of mild growth on the waves of a fierce global economy. Itinera’s ambition to promote the structural policy reforms, necessary for a better future for young and old generations alike, burns harder than ever.



Marc De Vos
Director of the Itinera Institute

1. The Context

Belgium and its regions are underperforming. Economic growth is structurally limited and unemployment is structurally high. Our international competitiveness is steadily declining. Taxation levels remain near record heights and yet our welfare state is in perennial budgetary stress. The level of social protection is gradually eroding on all fronts. The weakest in our society – the older, the young, the poorly educated, the immigrants, the disabled, the poor – are acutely marginalised in the economy and on the labour market. While our demography is changing rapidly, we fail to integrate our society and lack a cohesive common citizenship.

Belgium now faces the combined challenge of an ageing society and of international competition in a dynamic and volatile world economy. We have to opt between gradual decline and structural reforms that restore the attractiveness of our economy and society for the benefit of all. Without comprehensive reform we risk reaching the point where the virtuous circle of wealth creation and wealth distribution becomes a vicious circle. Without comprehensive reform the next generation will lose the combination of economic opportunity and social protection from which previous generations have benefited in the post World War Two period.

2. The Itinera Institute

Policy reform is not just the responsibility of political parties, interest groups or government sponsored research centres. Independent think tanks have played a role in fostering agendas for policy reform beyond party lines and political horizons in many countries around the world. This long and successful tradition of independent policy institutes has largely ignored Belgium. The Itinera Institute was officially launched on the 13th of March 2006 as a truly professional and truly independent think tank and do tank that specifically caters for Belgium and its regions. Where political parties, professional organisations, universities and the media leave off, Itinera Institute starts to defend **fundamental reform towards improved economic growth and sustained social protection for all, and especially for future generations.**

The Itinera Institute remains to this day the only one of its kind for Belgium. While the “think tank” denomination is increasingly used to label all kinds of associations and activities, no other organisation for policy reform in Belgium combines the characteristics of the Itinera Institute: a professional structure, nation wide coverage and complete independence – structurally and financially – from political parties, professional organisations and government.

The structure and position of the Itinera Institute mirror the wide and diverse tradition of professional policy think tanks in other countries around the world. The added Itinera dimensions are its wide policy scope, its international outlook, its openness to all sides and arguments without political or ideological premise, and its ambition to promote its own policy proposals as an active do tank.

About the Itinera Institute

The Itinera Institute functions both as a think tank and as a do tank. As a think tank the institute focuses on long-term challenges, international benchmarking, and objective data as a basis to develop an agenda for policy reform for Belgium and its regions. As a do tank the institute tackles short-term policy debates and actively promotes its proposals in all relevant forums.

The Itinera Institute is the brainchild of a young generation of entrepreneurs, professionals and academics. With the support of a more experienced generation in its various bodies, and through a diverse and multinational network of writers and speakers, the Itinera Institute operates across political party lines and independent from any interest group or professional organisation. The Institute is independent from any agenda on state structure and targets all relevant policy levels, whether international, European, national or regional.

Itinera Institute Mission Statement

To show, to defend and to build roads for policy reform towards sustained economic growth and social protection, for Belgium and its regions.

The Itinera Institute translates its mission into the following goals and means:

- To show the state of necessity and the state of urgency of policy reform in Belgium.
 - To demonstrate the potential of policy reform as a positive alternative to general and gradual decline.
 - To develop and promote agendas for policy reform, both to policy makers across the board and to the general public.
 - To be a policy watchdog and policy groundbreaker in key areas: economic policy, labour market, welfare state, energy and environment, taxation and the state, demography, citizenship and multiculturalism, etc.
 - To put the international perspective and the long-term interest of future generations on the agenda.
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1. Itinera Monograph Series

1. Van baan zekerheid naar werkzekerheid op de Belgische arbeidsmarkt. Ideeën voor een New Deal voor arbeid in België – Intersentia, Antwerpen, 120 p.

D'une sécurité de l'emploi vers une sécurité du travail sur le marché du travail belge.

Idées en faveur d'un New Deal pour le travail en Belgique – Anthémis, 130 p.

Marc De Vos and Joep Konings provide new ideas to adjust the organisation of the Belgian labour market to a new era. They call for broad and deep reforms in the long term, involving the responsibility of every actor: government, social partners, employers, unions, workers, and the unemployed.

2. Klimaatrelativisme – Acco, Leuven, 160 p.

Johan Albrecht explains that the popular climate story neglects the end of the fossil energy era. Fossil scarcity necessitates an energy transition that offers the potential for important future wealth creation. In order to make this possible, a consistent policy answer allowing for research networking and entrepreneurship around smart energy technology is crucial.

2. Itinera Memo Series

1. Welvaart in neo-industriële tijden: hoe irrelevant zijn delocalisaties? – 19/02/2007

Luc Rochtus and Johan Albrecht nuance the relevance of delocalisation in neo-industrial times. They argue that the creation of a dynamic economy with plenty of opportunities for new activities is the best guarantee for future wealth creation.

2. The Ideas and Politics of Labour Market Reform – 21/02/2007

Visiting fellow Robert Cox seeks an answer to the question why some European countries fail in labour market reforms where others succeed. To understand the challenge of adapting labour market policies to a changing economic and demographic context, he focuses on processes that underlie policy reform.

3. Kan pensioenkapitalisatie de vergrijzing redden? – 18/04/2007

Marc De Vos and Koen De Leus analyse the interaction between the development of pension savings and ageing for Belgium. They paradoxically conclude that more retirement savings not only help to fund ageing but also to protect retirement capital against ageing.

4. Asset Meltdown in Europe: a Probability Assessment – 18/04/2007

Visiting fellow Koen De Leus offers an incisive perspective on the ageing of the baby boomer generation. More specifically he seeks to understand whether or not the changing balance between the number of 'savers' (people aged between 40 to 60 years) and the number of 'dissavers' (people aged 60+) will lead to an asset meltdown.

5. En de winnaar van de globalisering is... de Duitse KMO – 07/07/2007

Johan Albrecht explores "Familienkapitalismus" as an answer to globalisation. German multinational companies flourish and 2,300 German SMEs achieved market leadership in global niches. SMEs with mainly family ownership account for 40% of German exports or 4% of global exports. In 2007, the share of Germany in world exports increased to 10%. The 'sick man of Europe' still leads before China.

6. Worden de Belgische universiteiten bedreigd? - Les universités belges sont-elles menacées ? – 09/10/2007

Jean Hindriks and the Itinera Institute comment on existing international university rankings, underlining the weak position of Belgian universities. They conclude that Belgian universities perform better than most rankings suggest. Nevertheless an investment policy into Belgian universities seems crucial to avoid a gradual erosion of their performance.

7. Rijker maar ongelijker. Is de recente toename van de inkomensongelijkheid een statistische constructie? – 25/10/2007

Johan Albrecht observes that inequalities in revenues are rising in Belgium. In popular media, this observation is frequently coupled to globalisation and technological evolution. An alternative explanation is that the rising inequalities are due to remarkable social and fiscal dynamics.

8. Energietransitie: de toekomst is traag en Zweeds - Transition énergétique: le futur est lent et Suédois – 06/11/2007

Johan Albrecht stresses that the failure of international climate policy negotiations does not necessarily imply disaster scenarios. The fossil shortage in itself necessitates an energy transition, and technological dynamics are already on track in some pioneer countries.

9. IPCC ontkent klimaatprobleem! - Le GIEC nie le problème climatique ! – 21/11/2007

Johan Albrecht offers an intriguing perspective on the climate predictions of the IPCC that, in 2100, the average temperature could be from 1.8 to 4°C higher than today. He argues that the 4 pictures of the 21st century (the SRES story lines: A1, A2, B1 and B2) are mainly worst-case scenarios with limited representability. None of these scenarios takes climate policy, fossil shortage or a clean tech environment into account.

3. Itinera Nota Series

1. De vastgoeduitverkoop en het gebrek aan evaluatie – 09/01/2007

Johan Albrecht explains how the annual sale of government buildings illustrates once more the lack of policy evaluation in Belgian political culture.

2. Atlas shrugged – 14/02/2007

Marc De Vos reflects on the importance of entrepreneurship and concludes that the legitimate war on corporate fraud should not degenerate into a witch hunt.

3. Réchauffement climatique et échauffement social – 15/02/2007

Jean Hindriks perceives a new class struggle between the highly qualified, for whom globalisation offers new opportunities, and the more vulnerable and less qualified.

4. The Politics of Labour Market Reform: How Belgium Can Learn from Successful European Precedents – 21/02/2007

Robert Cox puts the focus on Belgium in his speech on labour market reform at the first Itinera Institute Discussion.

5. Herstructureringen zijn een noodzakelijk kwaad – 27/02/2007

Marc De Vos reflects on the referendum at Volkswagen Forest and concludes that the employees have chosen the future. Restructurings are genuine dramas but are sometimes necessary to prepare a company or the economy for new opportunities.

6. Droomland Europa – L'Europe du rêve – 16/3/2007

Marc De Vos writes on the European Lisbon strategy and wonders whether it is compatible with the official discourse on more income equality.

7. Vergrijzing is meer dan begroting – Le vieillissement déchiffré – 17/03/2007

Marc De Vos zooms in on the prediction of Belgium's High Council for Public Finances that forty years of budgetary discipline are required to finance ageing. He argues for a proactive reform strategy to break the budgetary gridlock for future generations.

8. Regionalisering arbeidsmarktbeleid is geen panacee – 28/03/2007

Marc De Vos stresses that regionalisation of labour market policies is no miracle solution. What does matter is substantive reform of labour market policies; for that purpose regionalisation serves more as a means than as an end.

9. Blijft de Andere Overheid volslank in Nederland Gidsland? – 12/04/2007

Johan Albrecht assesses the quick transformation of public administrations in the Netherlands under Balkenende and concludes that Darwin's law is very relevant for institutional processes.

10. Lonen, winsten en inkomensongelijkheid: een infernaal trio? – Salaires, profits et inégalité salariale : un trio infernal ? – 08/05/2007

Marc De Vos offers thoughts and perspectives on the labour market dimensions of ageing and globalisation at the launch of the New Compass foundation.

11. Nucleair: geen rem op hernieuwbare energie – 22/06/2007

Johan Albrecht joins the debate on the future of nuclear energy in Belgium. He argues that a sustained use of nuclear plants will not block investments in renewable energy technologies.

12. The Holy Trinity of a Healthy Pension Policy - De heilige drievuldigheid van gezond pensioenbeleid - La sainte trinité d'une politique des pensions saine – 26/06/2007

Marc De Vos defines the Itinera Institute point of view on ageing & pensions in this position paper, that was released on the occasion of the launch of the new Itinera Institute website.

13. A More Attractive Economic Framework is a Precondition for New Activities and Job Creation - Het creëren van een attractiever economisch kader is een basisvereiste voor nieuwe activiteiten en jobcreatie - Un cadre économique plus attrayant est un pré-requis au lancement de nouvelles activités et à la création de plus d'emplois – 26/06/2007

Johan Albrecht defines the Itinera Institute point of view on economy in this position paper, that was released on the occasion of the launch of the new Itinera Institute website.

14. Education and Innovation Adapted to New National and International Challenges - Onderwijs en innovatie aangepast aan nieuwe nationale en internationale uitdagingen - Un enseignement et une innovation adaptés aux nouveaux défis nationaux et internationaux – 26/06/2007

Jean Hindriks defines the Itinera Institute point of view on education & innovation in this position paper, that was released on the occasion of the launch of the new Itinera Institute website.

15. A Better Labour Market for Everyone - Een betere arbeidsmarkt voor iedereen - Un meilleur marché du travail pour tous – 26/06/2007

Marc De Vos defines the Itinera Institute point of view on employment in this position paper, that was released on the occasion of the launch of the new Itinera Institute website.

16. Power and Environmental Protection Thanks to a Sustainable Transformation - Energie en milieuzorg uit een duurzame transformatie - Energie et protection environnementale grâce à une transformation soutenable – 26/06/2007

Johan Albrecht defines the Itinera Institute point of view on energy & environment in this position paper, that was released on the occasion of the launch of the new Itinera Institute website.

17. An Efficient Government Facing the International Fiscal Revolution - Een efficiënte overheid tegenover de internationale belastingrevolutie - Un gouvernement efficace face à la révolution fiscale internationale – 26/06/2007

Jean Hindriks defines the Itinera Institute point of view on government & taxation in this position paper, that was released on the occasion of the launch of the new Itinera Institute website.

18. A Healthy Healthcare for the Future - Een gezonde gezondheidszorg voor de toekomst - Des soins de santé en pleine santé pour l'avenir – 26/06/2007

Marc De Vos defines the Itinera Institute point of view on healthcare in this position paper, that was released on the occasion of the launch of the new Itinera Institute website.

19. Living Together in Diversity by Realising the Potential of Migration and Integration - Samenleven in diversiteit door het potentieel van migratie en integratie te realiseren - Vivre ensemble dans la diversité en réalisant le potentiel de la migration et l'intégration – 26/06/2007

Marc De Vos defines the Itinera Institute point of view on migration & integration in this position paper, that was released on the occasion of the launch of the new Itinera Institute website.

20. More Human Capital for More Social Mobility and Less Poverty - Meer menselijk kapitaal voor meer sociale mobiliteit en minder armoede - Plus de capital humain pour plus de mobilité sociale et moins de pauvreté – 26/06/2007

Johan Albrecht defines the Itinera Institute point of view on poverty and inequality in this position paper, that was released on the occasion of the launch of the new Itinera Institute website.

21. Ontslag is meer dan een zak geld – 03/07/2007

Marc De Vos addresses the controversial social plan accompanying restructuring at Opel Antwerp. Noticing that the basic redundancy philosophy is one of loads of money and spontaneous early retirement, he pleads for a different approach where dismissal becomes the springboard to new employment.

22. Grijs maar gezond – Vieillessement en bonne santé – 17/07/2007

Marc De Vos explains that the impact of ageing is also caused by the ageing of the working-age population, which is not beneficial to future innovation and productivity. On the other hand, the ageing workforce is ever healthier and better trained. We need to grasp that opportunity to capitalise on the benefits of ageing.

23. Face aux disparités régionales, faut-il promouvoir la mobilité ou régionaliser les salaires ? – 07/08/2007

Jean Hindriks notices that, given regional disparities in the European Union and in Belgium in particular, policymakers must choose either for more mobility on the labour market or for more wage flexibility. Promoting mobility in Belgium implies a significant reduction of real estate taxes, just as in the United Kingdom.

24. Vers une politique de prévention des maladies plus conséquente... – 10/08/2007

David Crainich highlights the substantial difference between the financial resources allocated to disease prevention and treatments in Belgium. He suggests that some financing policies could lead to an improved public investment in the matter of disease prevention.

25. Betogen is goed – Manifester fait du bien – 11/08/2007

Marc De Vos argues that the prohibition of a protest rally against political Islamism is the wrong decision for the wrong reason. We should not evolve into a culture where every contestation of absolute tolerance is labelled as absolute intolerance.

26. La Belgique peut-elle tirer des leçons de réformes françaises ? – 13/08/2007

Ariane Wautelet investigates the broad reform programme of the newly elected French president Nicolas Sarkozy and seeks to answer the question whether Belgium could find some inspiration in the French reforms.

27. Gezocht: medicijn tegen globaliseringsangst – Avis de recherche : vaccin contre la peur de la globalisation – 13/08/2007

Marc De Vos observes that we live in a platinum age of global economic growth. Given a recent opinion survey showing that European public opinion does not trust globalisation, he pleads for protection, directed towards change, that does not stifle the dynamics of change itself. Globalisation is a success formula but it is nothing without democratic and political support.

28. Final Call for Belgium – 08/10/2007

Marc De Vos gives a critical and constructive appraisal of the ongoing Belgian political crisis for international readers.

29. De digitale kloof bestaat niet – 19/10/2007

Johan Albrecht nuances the alleged digital gap in terms of ICT usage. He claims that the observed gap is an expression of an obsessive striving towards absolute consumption equality rather than an indication that the class struggle is going digital.

30. Werkloos ondanks toenemende krapte – 12/12/2007

Johan Albrecht points out that, slowly but surely, the combination of greying and ageing brings about a labour market transformation. He stresses that increasing shortages on the labour market do not imply the end of unemployment.

4. Itinera Extra Muros Publications

1. Réformer sans tabous. 10 questions pour la Belgique de demain, Brussels, De Boeck & Larcier, 208 p., April 2007

On the occasion of the Belgian federal elections on 10 June 2007, Micael Castanheira and Jean Hindriks coordinate a book on policy reform for Belgium, with the collaboration of the Itinera Institute and Flemish authors reacting to the analyses made by their Walloon colleagues.

2. Een reactie op "Les positions politiques des partis belges" van Micael Castanheira & Abdul Noury (ULB), April 2007

Wouter Blomme, Nicolas Bouteca & Carl Devos (department of political science UGent) react on the prologue of "Réformer sans tabous", entitled "Les positions politiques des partis belges".

3. Een reactie op "La connaissance des langues en Belgique" van Victor Ginsburgh (ULB) and Shlomo Weber (UCL), April 2007

Koen Schoors (department of economics UGent) addresses the first question in "Réformer sans tabous" on languages, entitled "La connaissance des langues en Belgique".

4. Een reactie op "Fédéralisme, transferts interrégionaux et croissance régionale" van Henri Capron (ULB) en op "Le fédéralisme, la démocratie et la Belgique" van Henry Tulkens (UCL), April 2007

Mark Eyskens (former Prime Minister of Belgium, Itinera Advisory Board) addresses the questions in "Réformer sans tabous" on Belgian federalism (entitled "Fédéralisme, transferts interrégionaux et croissance régionale" and "Le fédéralisme, la démocratie et la Belgique").

5. Een reactie op "Bruxelles et Wallonie: une lecture en termes de géographie et d'économie urbaines" van Jacques Thisse & Isabelle Thomas (UCL), April 2007

Stefan Van Parys & Tom Verbeke (department of economics UGent) address the question in "Réformer sans tabous" on the role of Brussels, entitled "Bruxelles et Wallonie: une lecture en termes de géographie et d'économie urbaines".

6. Een reactie op "L'immigration qualifiée, remède miracle aux problèmes économiques européens?" van Frédéric Docquier (UCL) & Hillel Rapoport (Université de Lille), April 2007

Jozef De Witte (Centre for equal opportunities and the fight against racism) addresses the question in "Réformer sans tabous" on migration and integration in Belgium, entitled "L'immigration qualifiée, remède miracle aux problèmes économiques européens?".

7. Een reactie op "Réformer le système des retraites belge" van David de la Croix (UCL) & Pierre Pestieau (ULG), April 2007

Bruno Tobbacq (Minister of Pensions) and Koen De Leus (KBC Bolero & Author "Naar Grijsland: de Uitvaart van onze Welvaart") address the question in "Réformer sans tabous" on pensions & ageing in Belgium, entitled "Réformer le système des retraites belge".

8. Een reactie op “Emploi, salaires, sécurité professionnelle: que peut-on attendre du débat politique?” van Jean Pisani-Ferry (Bruegel), April 2007

Marc De Vos addresses the question in “Réformer sans tabous” on the Belgian labour market, entitled “Emploi, salaires, sécurité professionnelle: que peut-on attendre du débat politique?”.

9. Een reactie op “La réforme des marchés du travail, des biens et services et du capital en Belgique” van Etienne de Callatay (Bank Degroof) and André Sapir (ULB), April 2007

Johan Albrecht addresses the question in “Réformer sans tabous” on flexicurity for Belgium, entitled “La réforme des marchés du travail, des biens et services et du capital en Belgique”.

10. Een reactie op “Accompagner les délocalisations” van Lionel Fontagné (CEPII) & Carine Peeters (ULB), April 2007

Leo Sleuwaegen (Vlerick Leuven Ghent Management School) addresses the question in “Réformer sans tabous” on the impact of delocalisation in Belgium, entitled “Accompagner les délocalisations”.

11. Een reactie op “La politique fiscale sous contraintes” van Marcel Gérard (Fucam) & Christian Valenduc (Ministry of Finances), April 2007

Jef Vuchelen (department of economics VUB) addresses the question in “Réformer sans tabous” on fiscal policy in Belgium, entitled “La politique fiscale sous contraintes”.

12. Een reactie op “Le principe de responsabilité dans la gestion publique” van Alain Eraly (ULB) and Jean Hindriks, April 2007

Wim Moesen (department of economics KUL) addresses in “Réformer sans tabous” the question on governance in Belgium, entitled “Le principe de responsabilité dans la gestion publique”.

13. De vergrijzing: een onderschatte uitdaging – LINK, May 2007

Marc De Vos shows that ageing and the retiring baby boomers cause a historical challenge for the financing of our social security.

14. Van baanzekerheid naar werkzekerheid op de Belgische arbeidsmarkt – Oriëntatie, October 2007, 187-203

Marc De Vos summarises the most important insights from the first Itinera Institute Monography, “From Job Security to Employment Security. Ideas for a New Deal for Labour in Belgium”.

15. Regionalisering arbeidsmarkt betekent meer complexiteit – Human Resources Magazine, October 2007

Marc De Vos believes that a regionalisation of Belgian labour market policy would only make matters more complex. Regionalisation is therefore only desirable if it is a necessary means for policy reform.

16. Un nouveau marché du travail nous rendrait plus compétitifs - Een nieuwe arbeidsmarkt kan ons competitiever maken – Forward, November 2007

Marc De Vos pleads in favour of radical changes in our labour market.

17. Ideeën voor arbeid: nieuwe voorstellen voor een oud zeer – P&O Praktijkblad, December 2007

Marc De Vos reviews the first Itinera Institute Monography, "From Job Security to Employment Security. Ideas for a New Deal for Labour in Belgium".

18. Van baanzekerheid naar werkzekerheid: ideeën voor een betere arbeidsmarkt – LINK, December 2007, 22-28

Marc De Vos reflects on proposals to improve the labour market position of outsiders and unemployed.

5. Itinera E-zine

Itinera Institute E-zine 01/07 of 19/02/2007

Itinera Institute E-zine 02/07 of 25/04/2007

Itinera Institute E-zine 03/07 of 04/05/2007

Itinera Institute E-zine 04/07 of 26/06/2007

Itinera Institute E-zine 05/07 of 16/08/2007

Itinera Institute E-zine 06/07 of 30/10/2007

6. Itinera Press Statements

1. Van baanzekerheid naar werkzekerheid op de Belgische arbeidsmarkt - D'une sécurité de l'emploi vers une sécurité du travail sur le marché du travail belge – 26/06/2007

2. Gezondheid en mobiliteit: twee prioriteiten voor de volgende federale regering - La santé et la mobilité: deux priorités pour le prochain gouvernement fédéral – 16/08/2007

3. Worden Belgische universiteiten bedreigd? - Les universités belges sont-elles menacées ? – 09/10/2007

4. Rijker maar ongelijker? Is de recente toename van de inkomensongelijkheid een statistische constructie? - Plus riches mais moins égaux ? La récente augmentation des inégalités de revenus est-elle une construction statistique ? – 25/10/2007

5. Klimaatrelativisme - Relativisme climatique – 05/11/2007

 Lectures and Presentations

29/01/2007	De Belgische arbeidsmarkt en de Dienstenrichtlijn	VBO	Marc De Vos
03/02/2007	Van regionale arbeidsmarkt naar regionaal arbeidsmarktbeleid?	VLD Studiedag	Marc De Vos
05/02/2007	De NV België in de 21ste eeuw: verval en ondergang van een welvaartsmodel?	Lions Waregem	Marc De Vos
21/02/2007	The Politics of Labour Market Reform: How Belgium Can Learn from Successful European Precedents	Itinera Institute Lunch Event	Robert H. Cox, visiting fellow
24/02/2007	Economie en klimaatbeleid	Jong-VLD	Johan Albrecht
26/02/2007	Discriminatie en arbeidsmarkt	Kamer van Volksvertegenwoordigers	Marc De Vos
01/03/2007	De NV België in de 21ste eeuw: dreigend verval van een welvaartsmodel?	Agoria	Marc De Vos
03/03/2007	De toekomst van de welvaartsstaat	Jong Spirit	Marc De Vos
26/03/2007	De toekomst en de betaalbaarheid van de Belgische gezondheidszorg	Medica – KUL	Marc De Vos
29/03/2007	IPCC 4AR	Hoorzitting Commissie Leefmilieu, Vl. Parlement	Johan Albrecht
30/03/2007	Talent op de werkvloer: loon- en arbeidsvoorwaarden en sociaal overleg	Voka	Marc De Vos
18/04/2007	What a Difference a Year Can Make	One Year Itinera Institute	Marc De Vos

Lectures and Presentations

18/04/2007	From Globalisation to Inspiration for Belgium: how the Changing World Leads to New Opportunities and Challenges	One Year Itinera Institute	Jim O'Neill
26/04/2007	Arbeid, vergrijzing en globalisering: naar een nieuw Sociaal Pact?!	Stichting New Compass	Marc De Vos
03/05/2007	Topsport en technologie van de toekomst	IWTA lunchdebat, Vlaams Parlement	Johan Albrecht
07/06/2007	Third Summer School on Economic Analysis of Heterogeneity in Social Organisations	UCL	Jean Hindriks
25/06/2007	Energie van de toekomst	Financieel Forum West-Vlaanderen, Nationale Bank van België, Brugge	Johan Albrecht
26/06/2007	Van baanzekerheid naar werkzekerheid op de Belgische arbeidsmarkt. Ideeën voor een New Deal voor arbeid in België / D'une sécurité de l'emploi vers une sécurité du travail. Idées en faveur d'un New Deal pour l'emploi en Belgique	Press conference Itinera Institute	Marc De Vos & Joep Konings
26/06/2007	Vrijmaking van de elektriciteits- en gasmarkt	IMER-seminarie, KULeuven, Leuven	Johan Albrecht
26/06/2007	Van baanzekerheid naar werkzekerheid op de Belgische arbeidsmarkt. Ideeën voor een New Deal voor arbeid in België	Open VLD – labo arbeidsmarkt	Luc Rochtus
05/07/2007	Hervorming arbeidsmarktbeleid	ABW/FGTB	Marc De Vos
19/07/2007	Het Westerse ontwikkelingsmodel	Vzw Trefpunt, Gentse Feesten	Johan Albrecht

Lectures and Presentations

23/08/2007	Hervorming arbeidsmarktbeleid	VOKA	Marc De Vos
17/09/2007	Belgium's Competitiveness and Labour Market Practices: Friends or Foes?	Vlerick CEO Roundtable	Marc De Vos
18/09/2007	Hervorming Belgische arbeidsmarkt in 2007-11	VBO	Marc De Vos
09/10/2007	Economie van Gen IV	FOD Economie	Johan Albrecht
16/10/2007	Arbeidsmarkthervorming voor België	UGent	Marc De Vos
16/10/2007	The Role of Electricity and the Price to Pay	KULeuven	Johan Albrecht
19/10/2007	Globalisation: Panacea or Pandemic?	Sane	Marc De Vos
20/10/2007	Transities en arbeidsmarktregulering	SD Worx	Marc De Vos
24/10/2007	Philanthropy: What's in it for Belgium?	Itinera Institute	Marieke Huysentruyt
06/11/2007	Een New Deal voor arbeid in België	Congres HR Magazine	Marc De Vos
06/11/2007	Klimaatrelativisme	Press conference Itinera Institute	Johan Albrecht
07/11/2007	Klimaatveranderingen; an inconvenient truth	LVSV	Johan Albrecht
08/11/2007	Nieuw talent, economische migratie en vergrijzing	Accent Seminar	Marc De Vos
08/11/2007	Voorstelling "Klimaatrelativisme"	Boekenbeurs, Antwerpen	Johan Albrecht
15/11/2007	En de winnaar van de globalisering is... de Duitse KMO	VOKA Workshop Groei- en Bloei-bedrijven, Ghent (PAC)	Johan Albrecht

Lectures and Presentations

22/11/2007	"Evaluation of Public Activities"	Congrès des économistes belges de langue française	Jean Hindriks
24/11/2007	De toekomst van de welvaartsstaat: pensioenen & gezondheid	LWV/LVSV	Marc De Vos
27/11/2007	Klimaatrelativisme: over de redding door fossiele schaarste	Itinera Institute	Johan Albrecht
11/12/2007	Flexizekerheid en arbeidsrecht	KULeuven	Marc De Vos
11/12/2007	Climate Relativism: On Salvation Through Fossil Shortage	Itinera Institute	Johan Albrecht
18/12/2007	En de winnaar van de globalisering is... de Duitse KMO	Nationale Bank van België	Johan Albrecht

21 February 2007

The Politics of Labour Market Reform: How Belgium Can Learn From Successful European Precedents

On the 21st of February 2007 the Itinera Institute organised the first Itinera Institute Discussion. Robert H. Cox was invited as visiting fellow. He is an associate professor and director of the School of International and Area Studies at the University of Oklahoma and published widely on the historical contemporary development of welfare states, especially in the smaller democracies of Europe. He also serves as the co-editor of *Governance: an International Journal of Policy, Administration and Institutions*.

Both through targeted invitations and a general invitation attached to the E-zine, the Itinera Institute could reach some 50 interested people with diverse backgrounds who attended the lecture over lunch at the premises of the institute. The topic was "The Politics of Labour Market Reform: How Belgium Can Learn from Successful European Precedents". The crux of the lecture consisted of seven statements about labour market reform.

Several journalists attended the happening which resulted in extensive media coverage. As a visiting fellow Robert H. Cox published an Itinera Institute Memo entitled "The ideas and politics of labour market reform" and a note on "The politics of labour market reform: How Belgium can learn from successful European precedents".

18 April 2007

One Year Itinera Institute

On the 18th of April 2007 the Itinera Institute celebrated its first anniversary at the 'Kasteel van Bever'. About 70 people attended this exclusive lunch event, among which were many prominent persons from government, business, professional organisations, and academics.

A welcoming reception allowed the attendees to mingle and discuss the achievements of the Itinera Institute during its first working year. Following this, people were guided to their tables and Marc De Vos, director of the Itinera Institute, delivered a speech that clearly showed what a difference a year can make. He did not only look back at the first year but also offered the attendees a sneak preview of the institute's future projects.

Jim O'Neill, head of Global Economic Research for Goldman Sachs, served as the keynote speaker. In his speech he discussed how globalisation can inspire Belgium and stressed that the changing world leads to new opportunities.

26 June 2007

Itinera Institute Press Conference on Labour Market Project

On the 26th of June the Itinera Institute launched the first Itinera Institute Monograph, "From Job Security to Employment Security on the Belgian Labour Market". About 40 journalists and specialists attended the press conference which resulted in very extensive

media coverage. The launch of the book was covered on leading television and radio channels and in all newspapers, in Flanders, Brussels, and Wallonia. In the subsequent weeks and months many interviews followed.

The authors of the Monograph are Marc De Vos (director of the Itinera Institute) and Joep Konings (dean of the Faculty of Business and Economics at the Katholieke Universiteit Leuven). The book analyses structural shortcomings of the Belgian labour market and sums up concrete ideas and proposals for labour market reform in the face of huge challenges as globalisation and ageing.

09 July 2007

Presentation and Discussion on Labour Market Project

On the 9th of July 2007 the Itinera Institute organised an informal discussion on the first Itinera Institute Monograph, "From Job Security to Employment Security on the Belgian Labour Market". The aim of this discussion was to stimulate a pragmatic and open debate on a better labour market for all.

The discussion was private and on personal invitation only. About 30 high-level labour market specialists from government, professional organisations, political parties and consultancies attended the presentation by the authors of the book, Marc De Vos (director of the Itinera Institute) and Joep Konings (dean of the Faculty of Business and Economics at the Katholieke Universiteit Leuven). Following this, a lively discussion took place among the participants who showed great enthusiasm for the ideas and proposals that constitute the core of the Monograph.

24 October 2007

Philanthropy: What's in it for Belgium?

On the 24th of October the Itinera Institute organised a lecture on Philanthropy, a booming but controversial global activity with wide-spread policy implications, both nationally and internationally. Questions addressed include:

- Where does Belgium stand on the global philanthropy scale?
- Is philanthropy really philanthropy, or just business with another name?
- What are the risks and rewards of philanthropy?
- Can philanthropy offer an alternative model to state redistribution and foreign aid?
- Does the philanthropy boom offer valuable lessons in business creativity and innovation?

Marieke Huysentruyt gave an introduction to the global philanthropy phenomenon. She offered perspectives on the business models and financial innovations developed by leading philanthropists. The lecture further situated Belgium in the global trend and set examples in creativity and innovation for businessmen, policy makers, governments and NGOs alike.

27 November 2007

Klimaatrelativisme: over de redding door fossiele schaarste

11 December 2007

Climate Relativism: On Salvation through Fossil Shortage

On the occasion of the launch of the second Itinera Institute Monograph, "Climate Relativism", the Itinera Institute organised lectures on the 27th of November (in Dutch) and the 11th of December (in English) to stir the debate on climate change.

A welcoming statement was delivered by Marc De Vos, director of the Itinera Institute. Following this, Johan Albrecht, senior fellow of the Itinera Institute and author of the monograph, explained that the popular climate story neglects the end of the fossil energy era. Fossil scarcity necessitates an energy transition that offers the potential for important future wealth creation. In order to make this possible, a consistent policy answer allowing for research networking and for entrepreneurship around smart energy technology is crucial.

Together, the two lectures were attended by about 80 people, mainly professionals from government, professional organisations, and business. Question and answer sessions allowed for vivid discussions among participants.

1. Television

03/01/2007	TerZake (Canvas)	Interview with Marc De Vos on economic reform
08/01/2007	Stand van Zaken (Kanaal Z)	Interview with Johan Albrecht
11/01/2007	Morgen Beter (Canvas)	Panel with Marc De Vos
19/02/2007	VRT Journaal	Interview with Marc De Vos on pensions
03/03/2007	Open Kaart (Kanaal Z)	Interview with Marc De Vos
19/03/2007	Morgen Beter (Canvas)	Panel with Marc De Vos
29/04/2007	De Zevende Dag (VRT)	Panel on strikes with Marc De Vos
03/05/2007	Journal (Canal Z)	Interview with Jean Hindriks on the occasion of the publication of "Réformer sans tabous"
19/05/2007	Open Kaart (Kanaal Z)	Interview with Marc De Vos on the occasion of the Belgian federal elections
26/05/2007	Open Kaart (Kanaal Z)	Interview with Marc De Vos on the occasion of the Belgian federal elections
31/05/2007	TerZake 2007 (Canvas)	Interview with Marc De Vos on the occasion of the Belgian federal elections
26/06/2007	Stand van Zaken (Kanaal Z)	Interview with Marc De Vos on labour market reform
26/06/2007	Kanaal Z	Interview with Joep Konings on labour market reform
17/08/2007	Journal (RTL-TVI)	Interview with Jean Hindriks on mobility and taxation
28/08/2007	TerZake (Canvas)	Interview with Marc De Vos on the occasion of the prohibition of a protest rally against political Islamism

Press Coverage

01/09/2007	Journal (RTBF)	Interview with Jean Hindriks on regional disparities and mobility in Belgium
03/09/2007	Journal (Canal Z)	Interview with Jean Hindriks on productivity and labour costs
22/09/2007	Journal (RTBF)	Interview with Jean Hindriks on the Euro
13/10/2007	Journal (RTBF)	Interview with Jean Hindriks on university rankings
31/10/2007	TerZake (Canvas)	Interview with Marc De Vos on labour market and pension reform
02/11/2007	Actua Expert (Actua TV)	Interview with Johan Albrecht on income inequality in Belgium
02/11/2007	Journal (RTL-TVI)	Interview with Jean Hindriks on job creation in Belgium
02/11/2007	Journal (RTBF)	Interview with Jean Hindriks on job creation in Belgium
23/11/2007	Open Kaart (Kanaal Z)	Debate with Marc De Vos on socio-economic reform
02/12/2007	De Zevende Dag (TV1)	Debate with Marc De Vos on state reform and social policy

2. Radio

24/01/2007	De Wandelgangen (Radio 1)	Interview with Johan Albrecht
02/05/2007	Voor de dag (Radio 1)	Interview with Marc De Vos on wage policy
26/06/2007	BFM	Interview with Marc De Vos on labour market reform
17/08/2007	BEL-RTL	Interview with Jean Hindriks on mobility and taxation

Press Coverage

04/09/2007	BFM	Interview with Marc De Vos on labour market reform
19/10/2007	VRT Radio 1	Interview with Marc De Vos on wage indexation
26/10/2007	BFM	Interview with Johan Albrecht on revenue inequalities
02/11/2007	BFM	Interview with Jean Hindriks on job creation in Belgium
06/11/2007	BFM	Interview with Ariane Wautelet on Climate Relativism
06/11/2007	Radio 1 - Vandaag	Interview with Johan Albrecht on Climate Relativism
07/11/2007	Deutsche Welle Radio	Interview with Marc De Vos on the Belgian political crisis
07/11/2007	Bel RTL - Journal	Interview with Johan Albrecht on Climate Relativism
07/11/2007	UrgentFM	Interview with Johan Albrecht on Climate Relativism
19/11/2007	Deutsche Welle Radio	Interview with Marc De Vos on the Belgian political crisis
26/11/2007	BFM	Interview with Jean Hindriks on regional development and institutional reforms

3. Newspapers and Magazines

02/01/2007	De Standaard	Het vastgoeddossier is niet het enige	Opinion article by Johan Albrecht
06/01/2007	Le Soir	Les bons conseils du Conseil supérieur	Opinion article by Marc De Vos
13/01/2007	De Standaard	4x4 bevalt wie tijd en geld heeft	Interview with Johan Albrecht

Press Coverage

13/01/2007	De Standaard	Nemen we het broeikaseffect wel au sérieux?	Interview with Johan Albrecht
16/01/2007	Het Belang van Limburg	Allochtoon dagvaardt de Belgische regering	Interview with Marc De Vos
17/01/2007	Knack	Olie uit Rusland	Interview with Johan Albrecht
02/02/2007	L'Echo	Elio Di Rupo fait dans le marketing	Interview with Jean Hindriks
11/02/2007	Het Volk	Te wapen tegen de vergrijzing	Interview with Marc De Vos
13/02/2007	Terloops (online magazine)	Deens arbeidsmarktmodel flexicurity niet zomaar te kopiëren	Interview with Johan Albrecht
14/02/2007	De Tijd	Politici verklaren ondernemers vogelvrij	Opinion article by Marc De Vos
26/02/2007	Belga	Hervorming antidiscriminatiewetgeving: kritiek RvS en Matthias Storme	Interview with Marc De Vos
26/02/2007	Belga	Anti-discrimination : mieux justifier la priorité accordée au racisme	Interview with Marc De Vos
27/02/2007	Gazet van Antwerpen	Experts: "Antidiscriminatiewet discrimineert"	Interview with Marc De Vos
28/02/2007	De Morgen	Herstructurerings zijn een noodzakelijk kwaad	Opinion article by Marc De Vos
08/03/2007	Trends	De arbeidsmarkt hervormen kán, maar met kleine stappen	Interview with Robert Cox
16/03/2007	De Tijd	Droomland Europa	Opinion article by Marc De Vos
17/03/2007	De Standaard	Vergrijzing is veel meer dan begroting	Opinion article by Marc De Vos

Press Coverage

27/03/2007	P-Magazine	Werken aan arbeid	Interview with Marc De Vos
28/03/2007	De Standaard	Laten we vooral nuchter blijven	Opinion article by Marc De Vos
30/03/2007	Le Soir	Le vieillissement est bien plus qu'une question budgétaire	Opinion article by Marc De Vos
18/04/2007	De Standaard	Aanvullende pensioenen lijden ook onder vergrijzing	Opinion article by Marc De Vos and Koen De Leus
19/04/2007	De Standaard	De blijde boodschap van Mr. BRICs	Interview with Jim O'Neill
19/04/2007	L'Echo	Jim O'Neill : "Vouloir résister à la globalisation serait une erreur"	Interview with Jim O'Neill
05/2007	Forward	Une forte tension salariale est-elle profitable ? - Is de aanzienlijke loonspanning een goede zaak?	Interview with Marc De Vos
03/05/2007	Trends	Halen de oudjes de beurzen onderuit?	Article on Itinera study
03/05/2007	Trends	Brusselse rol in transfers blijft beperkt	Article on Itinera study
05/05/2007	L'Echo	Réformer sans tabous	Interview with Jean Hindriks
12/05/2007	Vacature	Eis 1 : Zet overheid op een dieetkuur	Interview with Johan Albrecht
21/05/2007	De Standaard	Trek de energieprijzen traag maar gestaag op	Interview with Johan Albrecht
25/05/2007	De Tijd	Langer werken, anders werken	Interview with Marc De Vos
31/05/2007	Trends	Flexibiliteit? Top 3 ondernemers: N-VA, Open VLD, Spirit	Interview with Johan Albrecht

Press Coverage

01/06/2007	L'Echo	"Flat tax" : les économistes renvoient les libéraux à leur copie	Interview with Johan Albrecht
05/06/2007	La Libre Belgique	3 Questions à Jean Hindriks	Interview with Jean Hindriks
09/06/2007	Gazet van Antwerpen	Professor Marc De Vos heeft bedenkingen bij nieuwe antidiscriminatiewet	Interview with Marc De Vos
11/06/2007	La Tribune (FR)	L'emploi au cœur des élections belges	Interview with Marc De Vos
13/06/07	Knack	Afscheid van het merk Paars	Interview with Marc De Vos
23/06/2007	De Standaard	Geen rem op hernieuwbare energie	Interview with Johan Albrecht
26/06/2007	Belga	Le marché du travail a besoin d'un "New Deal"	Article on Itinera study
26/06/2007	Belga	De Vos en Konings pleiten voor arbeidsmarkthervorming	Article on Itinera study
26/06/2007	Het Belang van Limburg	Uitkeringen moeten afnemen in de tijd	Article on Itinera study
26/06/2007	Gazet van Antwerpen	Uitkeringen moeten afnemen in de tijd	Article on Itinera study
27/06/2007	Knack	Prijsstijgingen: goed voor milieu	Interview with Johan Albrecht
27/06/2007	Knack	"To do"-lijst voor de regering	Interview with Marc De Vos
27/06/2007	De Morgen	Onderzoekers pleiten voor radicale hervorming arbeidsmarkt	Article on Itinera study
27/06/07	Het Belang van Limburg	Pensioenleeftijd moet omhoog	Article on Itinera study

Press Coverage

27/06/2007	De Standaard	Baanzekerheid opgeven om werkzekerheid te krijgen	Article on Itinera study
27/06/2007	De Tijd	Banenplannen moeten naar prullenmand	Article on Itinera study
27/06/2007	L'Echo	Une thérapie de choc pour notre marché du travail	Article on Itinera study
27/06/2007	Le Soir	Le licenciement devrait servir comme tremplin d'emploi	Interview with Marc De Vos
28/06/2007	Trends	Naar Belgische New Deal voor de arbeidsmarkt?	Article on labour market project
04/07/2007	De Standaard	Ontslag is meer dan een zak geld	Opinion article by Marc De Vos
05/07/2007	Tendances	La Haye veut plafonner les primes de licenciement. La Belgique suivra-t-elle ?	Interview with Marc De Vos
07/07/2007	Vacature	De winnaar van de globalisering is... de Duitse KMO	Interview with Johan Albrecht
17/07/2007	De Tijd	Grijs maar gezond	Opinion article by Marc De Vos
19/07/2007	Gazet van Antwerpen	Economie op school voor iedereen	Reference to Itinera study
25/07/2007	Knack	Passagiers maken weinig kans	Interview with Marc De Vos
02/08/2007	Tendances	Méditations de vacances sur le chômage	Reference to Itinera study
11/08/2007	De Standaard	Betogen is goed	Opinion article by Marc De Vos
16/08/2007	Trends	Itinera plant studie over universiteiten	Reference to Itinera study
16/08/2007	Trends	Over vakantie en werkloosheid	Reference to Itinera study

Press Coverage

17/08/2007	De Morgen	Belg betaalt meeste belastingen bij aankoop van huis	Article on Itinera study
17/08/2007	L'Echo	Un vaccin contre le négativisme ambiant	Opinion article by Marc De Vos
17/08/2007	L'Echo	Régionaliser les salaires pour doper l'emploi	Interview with Jean Hindriks
21/08/2007	Le Soir	Manifester fait du bien	Opinion article by Marc De Vos
21/08/2007	L'Echo	La prévention des maladies négligées	Article on Itinera study
22/08/2007	De Tijd	Gezocht: medicijn tegen globaliseringsangst	Opinion article by Marc De Vos
22/08/2007	De Standaard	Lagere fiscale lasten voor meer woonmobiliteit	Article on Itinera study
23/08/2007	Trends	Voorkomen is rendabeler dan genezen	Article on Itinera study
30/08/2007	Trends	De economische impact van de formatiecrisis	Interview with Marc De Vos
30/08/2007	Trends	De groene goldrush	Interview with Johan Albrecht
30/08/2007	Trends	Stop broeikaspropaganda	Reference to Itinera study
31/08/2007	De Standaard	Gratis latjes en Mickey Mouse	Opinion article by Johan Albrecht
31/08/2007	Le Soir	Notre pays a besoin d'une véritable politique de prévention des maladies	Opinion article by David Crainich
03/09/2007	Forward	Voelt u de global warming in uw balans? - Le réchauffement climatique se fera-t-il ressentir dans le bilan de votre entreprise ?	Interview with Johan Albrecht

Press Coverage

06/09/2007	Trends	Moet de ambtelijke kolos plat?	Joint-interview with Jean Hindriks and Johan Albrecht
07/09/2007	Tendances / Trends.be	La fiscalité immobilière, frein à l'emploi en Belgique ?	Interview with Jean Hindriks
15/09/2007	Human Resources Magazine	Regionalisering arbeidsmarkt betekent meer complexiteit	Article by Marc De Vos
26/09/2007	Knack	Californië vs. CO ₂	Interview with Johan Albrecht
28/09/2007	De Tijd	Nieuw bonusakkoord gaat louter over loonoptimalisatie	Interview with Marc De Vos
01/10/2007	Human Resources Magazine	Mechanismen arbeidsmarkt integraal herdenken	Article on Itinera study
01/10/2007	Knack	Wat met het economische klimaat?	Interview with Johan Albrecht
04/10/2007	Tendances	Dix-huit idées pour l'emploi	Article on Itinera study
08/10/2007	Forward	Un nouveau marché du travail nous rendrait plus compétitifs - Een nieuwe arbeidsmarkt kan ons competitiever maken	Interview with Marc De Vos
10/10/2007	Wall Street Journal Europe	The Belgian Crackup	Article by Marc De Vos
10/10/2007	De Standaard	Universiteiten zijn goed maar niet goed genoeg	Article on Itinera study
10/10/2007	L'Echo	Les universités belges vraiment menacées ?	Article on Itinera study
12/10/2007	Le Vif	Beau score pour nos universités	Article on Itinera study

Press Coverage

13/10/2007	De Standaard	Chinese milieuactivisten kunnen deze prijs beter gebruiken	Interview with Johan Albrecht
18/10/2007	Le Soir	La compétitivité universitaire en danger	Interview with Jean Hindriks
18/10/2007	Trends	Is Frans sociaal beleid voorbeeld voor België?	Interview with Ariane Wautelet
25/10/2007	De Standaard	Onenigheid over aanval op Kyoto-protocol	Interview with Johan Albrecht
26/10/2007	L'Echo	Les inégalités se creusent : un simple effet statistique ?	Interview with Johan Albrecht
01/11/2007	Trends	Kyoto en Millenniumdoelstellingen brengen geen soelaas	Interview with Johan Albrecht
01/11/2007	Tendances	Pauvres mais productives	Interview with Jean Hindriks
03/11/2007	De Standaard	Duurzame energie zal leiden tot meer welvaart	Interview with Johan Albrecht
06/11/2007	Gazet van Antwerpen	Klimaatverandering niet noodzakelijk problematisch	Interview with Johan Albrecht
06/11/2007	Het Belang van Limburg	Klimaatverandering niet noodzakelijk problematisch	Interview with Johan Albrecht
07/11/2007	Het Nieuwsblad	Subsidies zijn geen klimaatbeleid	Interview with Johan Albrecht
07/11/2007	De Standaard	Olieschaarste lost opwarming van de aarde op	Interview with Johan Albrecht
07/11/2007	De Morgen	Gentse econoom predikt het klimaatrelativisme	Interview with Johan Albrecht
07/11/2007	www.klimaatnieuws.nl	Econoom: klimaatverandering niet per se een probleem	Interview with Johan Albrecht
07/11/2007	La Capitale / Sud Presse	"Réchauffement ? Pas de panique"	Interview with Johan Albrecht

Press Coverage

09/11/2007	Metro	Koppel ons energiesysteem los van fossiele brandstoffen	Interview with Johan Albrecht
10/11/2007	De Standaard	Is het terecht dat de regering de accijnzen op diesel verlaagt?	Interview with Johan Albrecht
13/11/2007	De Standaard	Klimaatgeweten	Opinion article by Johan Albrecht
13/11/2007	Het Nieuwsblad	Verslaafd aan kernenergie	Reference to Itinera study
16/11/2007	La Tribune (FR)	L'éclatement de la Belgique est-il envisageable ?	Interview with Marc De Vos
17/11/2007	De Tijd	Leven zonder olie	Interview with Johan Albrecht
01/12/2007	Universiteit Gent	Uitstekend klimaat voor nieuwe energie	Interview with Johan Albrecht
01/12/2007	P&O Praktijkblad	Ideeën voor arbeid: nieuwe voorstellen voor een oud zeer	Article on Itinera study
08/12/2007	De Standaard	Werkloos ondanks toenemende krapte	Opinion article by Johan Albrecht

New Projects

Several new projects were realised in 2007. These include:

- The development of the Itinera Issues with accompanying position papers.
 - A complete and new trilingual website.
 - A complete overhaul of the house style in every dimension, including a full stationery.
 - Development of a bilingual book on policy reform, in collaboration with De Boeck and "Reflets et perspectives de la vie économique" : Réformer sans tabous, Ed. De Boeck Universités, 2007, 210 p.
 - Installation of a comprehensive Steering Committee dedicated to the Itinera Health Care Project.
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1. Staff

MARC DE VOS is the director of the Itinera Institute. He holds a Licentiate and Doctorate in Law (Universiteit Gent), a Master in Social Law (Université Libre de Bruxelles), and a Master of Laws (Harvard University). He teaches Belgian, European and international Employment and Labour Law, as well as American Law, at Ghent University and the University of Brussels (VUB). He is the author of several books and over one hundred scientific articles. He frequently publishes, lectures and debates on issues of labour and employment law, European integration, labour market reform, pensions, ageing, health care and the welfare state, both nationally and internationally, and in academic, professional and policy circles, as well as in the media.

JOHAN ALBRECHT is a senior fellow at the Itinera Institute. He studied at the universities of Ghent and Oxford and has a PhD in Environmental Economics from Ghent University. He teaches Environmental and Energy Economics, as well as a course on the US Economy (Ghent University). He is the author of two books and over thirty publications in international journals and volumes. As a scientific advisor, he worked for Belgian and international organisations in the fields of technology policy and economic methodology. The focus of his recent research is on public policy analysis.

JEAN HINDRIKS is a senior fellow at the Itinera Institute. He obtained his BA, MA and PhD in Economics at the University of Namur. A former lecturer in Economics at the University of Exeter and at Queen Mary, University of London, he is currently professor in Economics at the Université Catholique de Louvain (UCL). He also serves as co-director of the Center of Operations Research and Econometrics (CORE) and as director of Undergraduate Studies in Economics and Management at the UCL. A co-editor of several academic journals and a member of the International Monetary Fund's panel of fiscal experts, he has published widely and internationally on issues of public economics and political economy.

DAVID CRAINICH is a senior fellow at the Itinera Institute. He studied at the Université Catholique de Louvain and obtained his PhD in Economics at the Facultés Universitaires Saint-Louis. He is currently lecturer in Economics at the Université Catholique de Lille. He has published in international journals on issues related to health economics and risk theory.

FRANÇOIS DAUE is a senior fellow at the Itinera Institute. He obtained his Licentiate and Master in Economics at the University of Namur. After two years of research for scientific policy programme services, he was during six years the adjunct director for the French-speaking federation of hospitals (FIHW). He was administrator-director at Deloitte & Touche Belgium, where during ten years he was responsible for the consulting department for the healthcare sector, and served as European director of the Healthcare Business Group for Deloitte & Touche. He is currently a senior fellow at the Itinera Institute and leads the Itinera Health Care Project.

LUC ROCHTUS is a fellow at the Itinera Institute. He holds a Licentiate in Economics (Catholic University of Leuven), an LL.M in Economic Analysis of Law (Universities of Hamburg and Haifa), and a Master of Arts in European Economic Studies (College of Europe). As a fellow at the Itinera Institute, his research focuses on the following issues: economy, education & innovation, employment, migration & integration, and pensions.

ARIANE WAUTELET is a fellow at the Itinera Institute. She holds a Licenciate in Economics (Université Libre de Bruxelles) and a Master in Economic Analysis (ULB). As a fellow at the Itinera Institute, her research focuses on the following issues: economy, education & innovation, government & taxation, and poverty & inequality.

ANNE-SOPHIE DE WAEGH is responsible for Itinera Institute events and communication. She holds a Master's degree in Law (Université Catholique de Louvain). She acquired her first professional experience with JP Morgan in their Human Resources department, and then worked for AC Nielsen as HR Manager. Three years later, she joined Groep Tessenderlo. Between 2002 and 2007, she worked at Freshfields Bruckhaus Deringer in their Human Resources department, where she initiated and organised several communication and recruitment events.

2. Advisory Board

The Itinera Institute is supported by a seasoned advisory board that reflects the Institute's key characteristics: utmost professionalism, complete Belgian scope, international perspective, across party lines. Members of the advisory board are leaders from different occupations.

DIRK BROSSÉ is an internationally acclaimed conductor and composer.

GÜNTER BURGHARDT was Chief of Staff for the former European Commission President Jacques Delors, and served as the Commission's Political Director, as the Director General for External Relations and as EU ambassador to the US. He has recently joined the global trade and government affairs practice of a major transatlantic law firm, acts as a special advisor to the European Commission and lectures at the College of Europe in Bruges and at Ghent University.

LUC COENE is a former member of the Belgian Senate and served as Chef de cabinet to the Belgian Prime Minister. He is currently vice-governor of the Belgian National Bank.

Viscount **ETIENNE DAVIGNON** is a former member of the European Commission. He is currently vice chair of Suez-Tractebel, Fortis and Umicore, as well as a board member in several companies and institutions.

HERMAN DE BODE is a director at McKinsey & Co Belgium. He advises business leaders of public and private companies on strategic, organisational and operational issues. He specialises in serving public sector companies, such as transport and telecommunication providers.

MARCIA DE WACHTER is a director and an honorary vice-governor of the National Bank of Belgium. She holds several other mandates in the financial and insurance sector, including a membership of the Superior Finance Council and an advisory position at the Bank for International Settlements.

Itinera Institute People

MARK EYSKENS has had a long and distinguished career as MP, cabinet member and prime minister in Belgium. A professor emeritus in Economics at the Katholieke Universiteit Leuven, he is a prolific author and publicist.

BERNARD FOCCROULLE is an internationally renowned organist. He is the general director of La Monnaie theatre and opera house, as well as the president of Opera Europa.

MICHEL HANSENNE has held several ministerial positions at regional and federal level in Belgium. He is a former Director-General of the International Labour Organisation.

PHILIPPE HERREWEGHE is a foremost conductor, artistic director and founder of Collegium Vocale and La Chapelle Royale.

Count **MAURICE LIPPENS** is co-founder of Fortis, created in 1990, as the first European cross-border banking and insurance group. He was Executive Chairman of Fortis until 2000; since 2000 he is non-executive Chairman of the Board of Directors. He is a board member in several companies and institutions.

JOHN MONKS is the general secretary of the European Trade Union Confederation and a visiting professor to the School of Management at the University of Manchester.

JIM O'NEILL is Head of Global Economic Research for Goldman Sachs (since 2001). He holds a PhD from the University of Surrey and has extensive experience as an analyst and economic researcher at several large financial institutions.

ANDRÉ OOSTERLINCK is a former rector of the Katholieke Universiteit Leuven, where he is full professor in the Department of Electrical Engineering. He is the president of the Associatie KULeuven and a board member in several companies.

WILLY PEIRENS is a former president of the Algemeen Christelijk Vakverbond in Belgium and of the World Confederation of Labour.

JOSLY PIETTE is a former secretary general of the Confédération des Syndicats Chrétiens in Belgium.

PETER PRAET is a director at the National Bank of Belgium. A lecturer in Monetary Theory and Economic Policy at the Université Libre de Bruxelles and at the Solvay Business School, he also serves in several international financial institutions.

FRITS SCHUIJTEMA is a former CEO of Philips Belgium and has had a long international career in Asia, Central America, Africa and at the Philips Headquarters. He is currently a Board member of the Eindhoven Football Club PSV and holds several other positions in business and charity organisations.

DEREK SCOTT was Economics Advisor to Prime Minister Tony Blair (1997-2003) and Special Adviser to the Chancellor of the Exchequer, Denis Healey (1976-79). He was also Director of European Economics at Barclays de Zoete Wedd, Chief Economist at Shell and Chief Economic Consultant to KPMG UK. He is currently managing consultant at Europe Economics, associate director at Lombard Street Research and visiting professor at City University.

LEONARD SHRANK is the CEO of SWIFT and the president of the American Chamber of Commerce in Belgium.

PIET STEEL has had a distinguished career as a Belgian diplomat, serving as Consul-General in Hong Kong and as Ambassador of Belgium in Vietnam. A former Director Public Affairs for Solvay, he is currently Vice-President of External Affairs at Toyota Motor Europe and the chairman of the Belgium Hong-Kong Society.

JACQUES-FRANÇOIS THISSE is professor of Economics at the Université Catholique de Louvain and director of its Center for Operations Research and Econometrics (CORE). He is a renowned expert in the Economics of Geography and Industrial Economics. He is a member of the Econometric Society. The recipient of the Francqui Chair in social sciences in 1999-2000, he has taught at universities around the world. He also serves as an expert for the World Bank and the European Investment Bank.

LUC VAN DEN BOSSCHE has had a long and distinguished career as MP and cabinet member in several federal and regional governments in Belgium. He is currently chairman of the Brussels International Airport Company and of the Associatie UGent, as well as board member in several companies.

3. Steering Committee Health Care Project

Healthcare is more than one of the nine Itinera Issues. Given the importance of health and healthcare and the challenges facing its organisation, healthcare is one of Itinera's priorities. A special and long-term Health Care Project has started in 2007, with the first major report under way for early 2008. This important project is flanked by a broadly-based steering committee, whose composition reflects the diversity and complexity of the healthcare sector.

BERNADETTE ADNET is an economist and senior counsellor at the Federation of Enterprises in Belgium. She is member of the management board of different social security organisations and in particular the "Rijksinstituut voor ziekte- en invaliditeitsverzekering" / "Institut National d'Assurance Maladie-Invalidité" (RIZIV – INAMI).

LIEVEN ANNEMANS is a professor of Health Economics at Ghent University and Brussels University. He is chairman of the Flemish Health Council, advising the Flemish Minister of Health, past president of ISPOR, the International Society for PharmacoEconomics and Outcomes Research, and was previously advisor to the Federal minister of social affairs, Frank Vandenbroucke.

FILIP BABYLON is a pharmacist. He is vice-president of the "Association Pharmaceutique Belge" / "Algemene Pharmaceutische Bond", president of the "Instituut voor Farmaco-Epidemiologie van België" / "Institut Pharmaco-Epidémiologique Belge" and member of the "Commissie Tegemoetkoming Geneesmiddelen" (RIZIV – INAMI).

AGNÈS BODE is the general director of "Familiehulp".

Itinera Institute People

PIET CALCOEN is a medical doctor and lawyer. He is the medical director of DKV where he is responsible for the medical and legal affairs. He has a special interest in ethics and previously worked for McKinsey&Company, the Christian Sickness Fund and for the Flemish Minister of Well-Being, Public Health and Family Affairs.

JEAN-JACQUES CASSIMAN is a doctor. He is a professor of Human Genetics at the KULeuven. He is involved in many organisations and projects related to human genetics. He is the secretary of the European Platform for Patient Organisation, Science and Industry and vice-president of the Flemish Institute for Science and Technological Aspects of the Flemish Parliament. Since 2007, he has been the president-elect of the European Society for Human Genetics.

ALAIN DE WEVER is a professor at the Faculty of Medicine, Institute of Public Health, Pharmacy Institute, Solvay Commercial Institute, MMISS and CIMM (University Centre of Medical Management) at the Free University of Brussels (ULB), more particularly in Hospital Management and in Health Economy. In addition to his academic activities, he is director/manager of the limited liability company D.W.H.C.C (De Wever Health Care Consulting) for hospitals and pharmaceutical companies. Prior to the setting up of D.W.H.C.C. he was chairman and managing director of Glaxo Wellcome Belgium S.A., official advisor to Ph. Busquin and Ph. Moureaux, Ministers of Social Affairs, medical director of the University Hospital of Brussels "Erasme" and of the University Hospital Brugmann.

CATHERINE DRUEZ is a doctor of pharmacy, specialised in pharmaceutical legislation. She also teaches at the Pharmacy School of the Université Catholique de Louvain.

GUY DURANT is an administrator of the "Cliniques Universitaires St-Luc" and president of the Belgian Hospitals Association. He also teaches at the Université Catholique de Louvain.

WALTER KESSLER is a medical overseer of the "Centre Hospitalier Chrétien" in Liège and practices medicine at the "Cliniques St Joseph".

PAUL KESTENS is a renowned economist. He was the director of the Department of Applied Economics of the "Université libre de Bruxelles" (DULBEA).

THIERRY KLEIN is a medical director at the CHU of Hornu.

JEAN-MARC LAASMAN holds a master in Economics from the Université Libre de Bruxelles where he is also a researcher. He worked as a counsellor for several Belgian governments on subjects related to social security and healthcare. He is now the director of the research centre of the "Socialistische Mutualiteiten" / "Mutualités Socialistes".

PASCAL MERTENS is the general director of the "Onafhankelijke Ziekenfondsen" / "Mutualités Libres".

LEO NEELS is a lawyer and director of the pharmaceutical organisation pharma.be.

HERMAN NYS teaches Medical Law at the K.U.Leuven. He is also the director of the Centre for Bioethics and Law, member of the Federal Commission on Bioethics and president of the Nikolaas Hospital in Sint Niklaas.

HUGO ROBAYS is the director of the Pharmacy department at the University Hospital in Ghent. He also teaches at Ghent University.

WAUTHIER ROBYNS holds a degree in Law. He is director of Assuralia, the professional federation of insurance companies. He is responsible for communication and international affairs. He also teaches at EHSAL/HUB in Brussels and is member of the European Economic and Social Committee.

PATRICK RUTTEN is the medical director of the "Centre Hospitalier de l'Ardenne". He is an expert in hospital management and is a member of the "Conseil national des Etablissements de Soins" and of the "Conseil Wallon des Etablissements de Soins".

ERIK SCHOKKAERT holds a PhD in Economics. He teaches Health and Public Economics at the K.U.Leuven and is the director of the Centre for Economics and Ethics.

IVAN VAN DER MEEREN is a doctor and a director of the "Nationaal Verbond van Socialistische Mutualiteiten" / "Union Nationale des Mutualités Socialistes".

JAN VAN EMELLEN studied medicine. He has relevant experience in fields related to labour medicine, policy and sick funds. He is director of Strategic Studies and Communication of the "Onafhankelijke Ziekenfondsen / Mutualités Libres".

ANN VERHAEGEN is a doctor at the Ziekenhuis Netwerk Antwerpen and director of the "Vlaamse Diabetes Vereniging".

4. Experts

The Itinera Institute is flanked by a multinational group of reputed experts who are all leaders in their respective discipline. The Itinera Institute uses this pool as preferential referral base for specific activities and publications. The biographies of the experts are available in English, Dutch, and French on www.itinerainstitute.org.

Name	Field	Institution
Achterhuis Hans	Philosophy, Welfare State, Health Economics	Twente University
Bäckman Olof	Sociology	Stockholm University and Institute for Future Studies
Blauwens Gust	Transport Economics	Antwerp University
Bodenheimer Thomas	Health Policy Systems	University of California
Boyer Robert	Knowledge Economy & European Economy	EHESS

Itinera Institute People

Classen Rutger	Philosophy of Economic Thinking	Utrecht University
Colombatto Enrico	Economics	University of Turin
Cox Robert	Scandinavian Model, Comparative Politics & Public Policy	Oklahoma University
De Poorter Ben	Economic Analysis of Law	Ghent University
Devos Carl	Political Science	Ghent University
Eraly Alain	Sociology	Free University of Brussels ULB
Gernay Catherine	Sustainable Development	GRC Consult
Lecaussin Nicolas	Public Policy Analysis	Ifrap
Lieffering Duncan	Political Science and Environment	University of Nijmegen
Parikh Ashok	Poverty, Development and Liberalisation	University of East Anglia
Pichault François	Sociology and HRM	University of Liège
Pirnay Fabrice	Management	University of Lille
Pyöriä Pasi	Scandinavian Model & Finnish Information Society	University of Tampere
Saint-Paul Gilles	Political Economy & Labour Market	Toulouse University
Schoors Koen	Economies in Transition	Ghent University
Sleuwaegen Leo	Managerial Economics	Catholic University of Leuven KUL
Stouthuysen Patrick	Political Science	Free University of Brussels VUB
Vuchelen Jef	Economics and Public Finance	Free University of Brussels VUB
Walwei Ulrich	Labour Market	IAB
Weber Shlomo	Economics and Political Science	Southern Methodist University

Figures

	2006	2007
Itinera Institute Monograph Series	0	3
Itinera Institute Memo Series	6	12
Itinera Institute Nota Series	28	53
Extra Muros Publications	1	18
Itinera Institute E-zine	7	6
Itinera Institute Press Statement	5	5
Total number of Itinera Institute publications	47	97
Number of lectures by Itinera staff	15	35
Itinera Institute Events	1	7
Television appearances on/with the Itinera Institute	16	25
Radio coverage on/with the Itinera Institute	10	15
Articles in Newspapers and Magazines	101	123
Presentation brochures distributed to interested parties	301	411
Weekly average of publications by the Itinera Institute	0,9	1,9
Weekly average of press articles on/with the Itinera Institute	2,4	2,4
Average number of visitor sessions per day on the Itinera Web Site	41	551
Number of recipients of the Itinera E-zine on 31/12	18,117	32,278

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Het Itinera Institute is een onafhankelijke denktank en doetank die, boven partijgrenzen, regionale verschillen en belangengroepen heen, wegen wil aanreiken voor beleidshervormingen met het oog op duurzame economische groei en sociale bescherming in België en zijn regio's.

L'itinera Institute est un think-tank et do-tank indépendant qui, au-dessus et au-delà des partis politiques, des différences régionales et des groupes d'intérêt, veut identifier les chemins de réformes qui garantissent une croissance économique et une protection sociale durables en Belgique et dans ses régions.

The Itinera Institute is an independent and non-partisan think tank and do tank that identifies and promotes roads for policy reform towards sustained economic growth and social protection, for Belgium and its regions.

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