

A large, light blue decorative graphic consisting of several overlapping curved shapes that sweep across the middle of the page. One shape is a semi-circle on the left, and others are larger, sweeping arcs that extend towards the right.

# ANNUAL REPORT 2008

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## Message from the Chairman

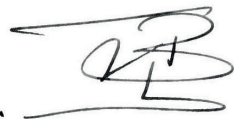
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The second full operational year of the Itinera Institute has coincided with two of the worst crises in recent decades. First, the country was effectively immobilized through protracted discussions on state reform, with no apparent result as the year turns. Second, the institutional stalemate was only lifted through the forces of an international credit market collapse, swiftly followed by the start of what looks like a formidable economic downturn.

These are therefore challenging times. But they are also times where the need for policy perspectives and creative reform ideas is bigger than ever. The relevance of a voice for independent policy thought in Belgium is overwhelmingly clear. Itinera increasingly is becoming that voice, in many media and forums, and on both sides of the linguistic border.

As chairman of the Itinera Institute I can only express recognition of what the small Itinera team has put together in 2008. The growth rate in output and public presence is indeed truly spectacular. I am happy to note how the institute is also reaching society at large and decision makers directly.

As an entrepreneur I am conscious of the difficult times ahead. A profound economic crisis is likely to have an impact on many organisations, also on the Itinera Institute. But a crisis is also a time of opportunity. It is also a time for perseverance as the sense of urgency and necessity of reform will grow. It is also a time for action. Itinera must therefore stay the course and continue its development in 2009. Together with an increasing number of supporters and board members I remain committed to this venture. We invite and welcome many of you to join it in 2009: now more than ever!



**Bart Verhaeghe**  
Chairman of the Itinera Institute

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## Message from the Director

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2008 was truly a rollercoaster ride for the Itinera Institute. Anyone who browses through this annual report will have to recognize the exponential growth of the Institute on all fronts. Whether it is in major or minor publications, in interviews or columns, in newspapers or on television, in lectures or at events, in policy initiatives or in communication, Itinera really has had a banner year.

Behind these figures lies a small team that has worked extremely hard and has lifted itself with each additional layer of development. I take this opportunity to thank and salute them all individually, including those who joined or left the Institute in the course of the year. On the personnel front, 2008 saw additional steps towards a professional organisational structure. We were able to welcome a highly needed Office Manager, and the second half of the year saw the arrival of a long awaited Chief Economist, in the person of Ivan Van de Cloodt. These new arrivals provided both the human capital and the capacity to allow us to really capitalize on the foundations laid in the previous year.

A major focus in the Institute's activities has been and will continue to be communication. A concerted effort was undertaken to widen the scope and multiply the levels of our communication and distribution. This strategy will continue to be implemented in 2009 but has already yielded its first fruits in 2008. The attentive visitor to our website will notice how our studies are sliced up and communicated in different formats and on different levels. The publishing of our research reports has jumped up a couple of levels and is now done in a manner that is recognizable, accessible, dynamic, and fun at the same time.

As the tank of knowledge and expertise is being filled, we have also increased the focus on what has been a target of the Itinera Institute from day one: initiatives to turn research papers into policy action. These do-tank actions were particularly attached to the key launches of major reports, such as the one on public sector governance and on healthcare. They represent an additional, labour-intensive and growing level of activity at the Institute.

The Itinera Institute is also increasingly contacted on an ad hoc and spontaneous basis to provide information or input for journalists, politicians of different stripes, or civil society and social partners at large. These evolutions do not transpire as such in the catalogue of formal output realisations, but they underscore the growing recognition of the Institute in policy circles. We are happy to fulfil that role and are helpful towards everyone who approaches us.

The team at the Itinera Institute looks forward with anticipation to 2009, in what will be the third year of the Institute's existence. Many exciting new projects are already in the pipeline or are being planned. Itinera will continue to go for growth in all dimensions. We feel the need for policy change is stronger than ever. A bright future is possible and remains largely in our own hands. Grateful for the support that enables our independent policy reflection, we will continue to do our part with ever more conviction.



**Marc De Vos**  
Director of the Itinera Institute

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## About the Itinera Institute

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### I. The Context

Belgium and its regions are underperforming. Economic growth is structurally restricted and unemployment is structurally high. Our international competitiveness is steadily declining. Taxation levels remain near record heights and yet our welfare state is in perennial budgetary stress. The level of social protection is gradually eroding on all fronts. The weakest in our society – the older, the young, the poorly educated, the immigrants, the disabled, the poor – are acutely marginalised in the economy and in the labour market. While our demography is changing rapidly, we fail to integrate our society and lack a cohesive common citizenship.

Belgium now faces the combined challenge of an ageing society and of international competition in a dynamic and volatile world economy. We have to opt between gradual decline and structural reforms that restores the attractiveness of our economy and society for the benefit of all. Without comprehensive reform we risk reaching the point where the virtuous circle of wealth creation and wealth distribution becomes a vicious circle. Without comprehensive reform the next generation will lose the combination of economic opportunity and social protection from which previous generations have benefited in the post World War Two period.

### II. The Itinera Institute

Policy reform is not just the responsibility of political parties, interest groups or government sponsored research centres. Independent think-tanks have played a role in fostering agendas for policy reform beyond party lines and beyond political horizons in many countries around the world. This long and successful tradition of independent policy institutes has largely bypassed Belgium. The Itinera Institute was officially launched on the 13th of March 2006 as a truly professional and truly independent think-tank that specifically caters for Belgium and its regions. Where political parties, professional organisations, universities and the media stop, Itinera Institute starts to defend **fundamental reform towards improved economic growth and sustained social protection for all, and especially for the future generations.**

The Itinera Institute remains to this day the only one of its kind for Belgium. While the think-tank denomination is increasingly used to label all kinds of associations and activities, no other organization for policy reform in Belgium combines the characteristics of the Itinera Institute: professional structure, nation wide coverage and complete independence – structurally and financially – from political parties, professional organizations and government.

The structure and position of the Itinera Institute mirror that of the wide and diverse tradition of professional policy think-tanks in other countries around the world. The added Itinera dimensions are its wide policy scope, its international outlook, its openness to all sides and arguments without political or ideological premise, and its ambition to promote its own policy proposals as an active do-tank.

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## About the Itinera Institute

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The Itinera Institute functions both as a think-tank and as a do-tank. As a think-tank the Institute focuses on long term challenges, international benchmarking, and objective data as a basis to develop an agenda for policy reform for Belgium and its regions. As a do-tank the institute tackles short term policy debates, and actively promotes its proposals in all relevant forums.

The Itinera Institute is the brainchild of a young generation of entrepreneurs, professionals and academics. With the support of a more experienced generation in its various bodies, and through a diverse and multinational network of writers and speakers, Itinera Institute operates across political party lines and independent from any interest group or professional organisation. The Institute is independent from any agenda on state structure and targets all relevant policy levels, whether international, European, national or regional.

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### **Itinera Institute Mission Statement**

**To show, to defend and to build roads for policy reform towards sustained economic growth and social protection, for Belgium and its regions.**

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The Itinera Institute translates its mission into the following goals and means:

- To show the state of necessity and the state of urgency of policy reform in Belgium.
  - To demonstrate the potential of policy reform as a positive alternative for general and gradual decline.
  - To develop and promote agendas for policy reform, both to policy makers across the board and to the general public.
  - To be a policy watch dog and policy ground breaker in key areas: economic policy, labour market, welfare state, energy and environment, taxation and the state, demography, citizenship and multiculturalism, etc.
  - To bring the international perspective and the long term interest of future generations on the agenda.
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### 1. Itinera Monograph Series

**1. Au-delà de Copernic: de la confusion au consensus? – ASP, Bruxelles, 156 p.**

**Copernicus voorbij: van verwarring naar consensus? – ASP, Brussel, 160 p.**

The 2000 Copernicus reform has faded away before flourishing. Belgium has the highest public spending and public employment in the OECD, and still the relative quality and quantity of public services remain disappointing. With so many challenges ahead such as globalisation, population ageing, the race for talents, the digital revolution, it is urgent to send a wake-up call for a government that is steering and not rowing. Jean Hindriks makes the diagnosis, proposes a quantum leap in quality and performance, and suggests several quick wins.

**2. Le futur des soins de santé: Oser le diagnostic et les thérapies – ASP, Bruxelles, 295 p.**

**De toekomst van de Gezondheidszorg: Diagnose en remedies – ASP, Brussel, 297 p.**

The Belgian Healthcare system possesses numerous assets, but is also seriously threatened by the new challenges of the 21st century. Even if these challenges are numerous, it is not too late to act. But if we do not react on time, we won't be able to continue to assure the access to care, its quality, while mastering its costs. To guarantee the future of our healthcare system, François Daue & David Crainich suggest a set of concrete and innovative actions for a sustainable healthcare system.

### 2. Itinera Memo Series

**1. Universiteiten in de Europese kenniseconomie – 09/01/2008**

In the debate on the competitive knowledge economy, universities are more than ever expected to directly support national innovation systems. Spectacular technological developments in the private sector however suggest that universities should rather be selective in their R&D strategy and strive for the integration of research in education. Johan Albrecht explains why delivering qualitative human capital remains the most important social and economic contribution of universities.

**2. Is Belgium prepared for the cost of ageing? – 27/03/2008**

Luc Everaert (IMF) argues that Belgium is no doubt in a better position to deal with ageing than it was a decade ago although it is far from prepared to meet the challenges of the projected rise in the budgetary costs of ageing.

**3. Hoe gezond is de gezondheidszorg in België? – Quel est l'état de santé du système de santé en Belgique - 29/04/2008**

The Belgian healthcare system has important assets. The system is nonetheless threatened by many factors when confronted with the challenges of the XXIst century. In this publication François Daue shows that the budgetary priority of the past 25 years will be largely insufficient for the future. New priority setting is a necessity and will have to go hand in hand with a real middle and long term vision that is non-existent today.

**4. Les enjeux des blue cards européennes – 18/06/2008**

Frédéric Docquier analyses the Belgian and European migration policies in the context of an ageing society. Many factors play in this debate, and immigration for employment purpose remains limited and of cyclical nature rather than structural nature.

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**5. The price of political crisis – 23/06/2008**

Political crisis is no longer 'news' in Belgium or the Netherlands. Less well understood is the toll that this controversy is taking on patterns of economic policymaking. Belgium and the Netherlands used to rely on consensus to stabilize welfare state institutions and to underwrite national competitiveness. This is no longer possible in times of political crisis. As a result, both countries are less flexible and more vulnerable than ever since the end of the Second World War. Worse, they may never recover the ability to foster economic consensus. Erik Jones (Johns Hopkins) explains the toll that political crisis is taking on patterns of economic policymaking in Belgium and the Netherlands.

**6. Hoogbegaafde kinderen, een onontgonnen potentieel – Enfants surdoués, un potentiel inexploité – 16/09/2008**

At the moment, the attention paid to the wasted talents that are the exceptionally gifted children, who got through the stitches of the net, increases slightly. However, it is still very likely that a large number of them will drop out somehow during the school year 2008-2009. In this report, Ivan Van de Cloot and Carl Van Keirsbilck develop solution proposals that rest on a systematic and premature detection. We demonstrate besides that such an investment is profitable in the short run and that there is thus no place for delay on this topic. Even in period of budgetary illness.

**7. Uitzendarbeid als transitie voor een efficiëntere arbeidsmarkt? – 19/09/2008**

Agency work is important in the transition from school to work, from inactivity to work, but also from work to work, says Jan Denys (Randstad). Fons Leroy, VDAB, answers...

**8. Slank, zwaarlijvig of onbegrensd: een analyse van publieke tewerkstelling in België tussen 2001 en 2007 – 29/09/2008**

Public employment has never stopped expanding. Johan Albrecht wonders how sustainable this is.

**3. Itinera Nota Series****1. Mijn auto, mijn fiscale bijdrage – 23/01/2008**

Johan Albrecht observes that cars are important vehicles of fiscal solidarity and explains why a radical reform of automobile taxation based upon use instead of power is not on the agenda.

**2. IMF luidt de alarmklok voor België – Le FMI tire la sonnette d'alarme pour la Belgique – 30/01/2008**

Marc De Vos gives perspectives on the recent report from the International Monetary Fund on Belgium.

**3. Allochtonen en uitzendarbeid: één strijd? – Allochtones et travail intérimaire: même combat? – 07/02/2008**

Marc De Vos defends temporary work limitations but warns that less temporary work also means less work opportunities for the weakest groups as long as the regular labour market stays rigid.

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## Publications

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**4. Integratie en assimilatie zijn onafscheidelijk – Intégration et assimilation sont inseparables – 18/02/2008**

Marc De Vos argues that assimilation is a requirement of integration in view of our common and individual citizenship.

**5. Vergrijzingskramp – La crampe du vieillissement – 05/03/2008**

Marc De Vos explains that ageing requires both a budgetary strategy and a policy reform.

**6. Van pact naar daad – Du pacte à l'action – 19/03/2008**

Marc De Vos welcomes the Solidarity Pact which the regional and federal employer organisations have collectively proposed, but misses concrete measures for more growth and jobs.

**7. Het kankerplan verdient meer dan enkel een budget – Le plan cancer mérite plus qu'un budget – 19/03/2008**

François Daue encourages the budget affectation to the cancer plan, but warns that the plan could not reach its objectives if four basic conditions are not met.

**8. Ondernemerschap als publiek goed – L'entrepreneuriat comme bien public – 29/03/2008**

Johan Albrecht wonders why there are so few start-up companies in Belgium compared to other developed countries.

**9. Werkloosheidsverzekering is ook arbeidsmarktbeleid - L'assurance chômage est aussi une politique de l'emploi. – 01/04/2008**

Marc De Vos supports the systematic combination of unemployment benefits and activation measures – a social policy for the weaker participants of the labour market.

**10. Vaccin tegen indexeringskoorts – Vaccin contre la fièvre d'indexation – 15/04/2008**

Marc De Vos gives his vision of wage indexation and pleads for remedies that combine the protection of both competitiveness and purchasing power.

**11. Voedsel, olie en het rijk van de schaarse – Nourriture, carburants et le royaume des ressources rares – 24/04/2008**

Johan Albrecht accuses the underinvestment in global risk management as responsible for the current food crisis and the coming energy crisis.

**12. Het Belgisch sociaal model is al lang geen model meer – Le modèle sociale belge n'est plus un modèle – 02/05/2008**

Marc De Vos gives critical reflections on the unions' and mutual funds' call to maintain the so called Belgian social model.

**13. Demography is destiny – La démographie est le destin – 14/05/2008**

To curb a potential future crisis of the working population, Marc De Vos defends the idea of a mobilisation in which selective immigration would be an integral part.

**14. Onze pensioenen herbekeken – Repensons nos pensions – 15/05/2008**

Jean Hindriks shows that Belgium is the least prepared European country to resist population ageing and presents the merits of the Swedish reform of the notional accounts.

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**15. De ondraaglijke lichtheid van het Belgische stakingsrecht – L'insoutenable légèreté du droit de grève belge – 20/05/2008**

Marc De Vos deploras the impasse in the Belgian debate about strikes and argues that it leads to growing litigation.

**16. Gratis CO2 als prijshefboom – 23/05/2008**

Johan Albrecht focuses on the impact of CO2 emissions trading on the electricity price.

**17. Kan het sociaal overleg het sociaal beleid redden – 27/05/2008**

Marc De Vos launches an appeal to the social partners to take up their responsibility, in the face of an impotent government, for a broad mobilisation on the Belgian labour market.

**18. Comment réconcilier inflation et pouvoir d'achat? – 05/06/2008**

Naim Cordemans underlines that perceived inflation cannot be used as a reference for monetary policy or wage indexation, and discusses different ways to support the purchasing power of households.

**19. Rede in de koopkrachtemotie – Quelques gouttes de raisons dans la vague d'émotions sur le pouvoir d'achat – 13/06/2008**

Marc De Vos nuances the cabal on purchasing power and argues for a pragmatic policy aimed at market functioning, more employment and a focused compensation for inflation.

**20. Frambozenklassement - Un palmarès mondain – 13/06/2008**

Jean Hindriks and Brieuc Van Damme are critical towards Knack's and Le Vif's ranking of the best communes and note important methodological failures.

**21. Hernieuwbare energie: lessen uit het Duitse succesverhaal – 18/06/2008**

Johan Albrecht describes what we can learn from the renewable energy policy of Germany.

**22. It's the economy, stupid! – 26/06/2008**

Marc De Vos sees insufficient economic growth as the root cause of the problems of purchasing power and low pensions. He argues that real policy reform is indispensable to stop further relative decline.

**23. Talen en economie - Les langues et l'économie – 01/07/2008**

As 59% and 53% of Flemish people master French and English, only 19% and 17% of the Walloons speak Dutch and English. According to Ivan Van de Cloot, the economic impact of this is not to be underestimated.

**24. Hoge olieprijsen: ook de overheid dient zich aan te passen – 01/07/2008**

Johan Albrecht claims that the government cannot control escalating energy prices but should strongly support the adaptive capacity of our economy.

**25. Doorbreek de cijferban van de vergrijzing – Brisons le cercle budgétaire du vieillissement – 09/07/2008**

Marc De Vos argues for a policy strategy for new wealth creation and new social protection. He claims that Belgium needs to do more than a minimalist budgetary policy.

**26. De zilveren lijn – 23/07/2008**

Marc De Vos hopes that the ongoing political troubles in Belgium will lead to a workable state and efficient government.

**27. Moet de overheid uiterlijke schoonheid subsidiëren? – Les autorités publiques doivent-elles subsidier la beauté physique? – 28/07/2008**

Spending for plastic surgery has more than doubled in only 11 years. This example serves Ivan van de Cloodt to introduce a debate on the desirability of health expenses in general.

**28. Openbare infrastructuur investeringen en de economie – Les travaux publics d'infrastructure et l'économie – 29/07/2008**

Public authorities oblige everybody to financially support their projects. It is only normal they should manage that money well, says economist Ivan van de Cloodt.

**29. Olie door het dak – 30/07/2008**

Ivan van de Cloodt argues that it is not that simple to estimate the role of speculation on the current oil price and that its role should not be overestimated.

**30. Daar komt de recessie? – 04/08/2008**

According to Ivan van de Cloodt, it's important to distinguish the virtual losses of the stock exchange and housing market from the real economic activity.

**31. De economie van de supersterren – 04/08/2008**

Super stars bring in a lot of money, but to Ivan Van de Cloodt this could be an inefficient allocation of scarce resources.

**32. De Olympische keuze - Le choix olympien – 05/08/2008**

Marc De Vos analyses the failure of the Doha-round and warns for the creeping malaise in economic globalisation.

**33. Sociale fraude en sociaal kapitaal – 11/08/2008**

Belgium is accumulating victories in its battle against social fraud. This is good for the state, and good for our social system, says Johan Albrecht.

**34. Hoe maakbaar is olymisch goud? – 14/08/2008**

Although investing in sports is not always profitable in terms of Olympic medals, to Johan Albrecht it remains a good preventive health care investment.

**35. Een eenheidsstatuut voor arbeiders en bedienden betekent een ander arbeidsmarktbeleid – 20/08/2008**

Marc De Vos calls for a common legal framework but stresses that it involves fundamental questions for better labour market performance.

**36. Het economisch liberale Amerika treedt in sport erg dirigistisch op – 22/08/2008**

Economic research shows that authoritarian regimes are more capable to succeed in top-class sports. America's dirigisme in sports, on the other hand, is less well-known, says Ivan Van de Cloodt.

**37. Europa vs. Amerika - Ancien vs nouveau continent – 26/08/2008**

Many of the recent economic problems have their origin in the United States: this does not mean, however, that unemployment and inflation will hit harder there, says Ivan Van de Cloodt

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**38. Het rommelt ook bij ons – 05/09/2008**

To Ivan Van de Cloot, the political crisis in which the European project has been involved for years could have serious pernicious economic effects too.

**39. Ondernemen als bron van welvaart – L'entrepreneuriat comme source de richesse – 22/09/2008**

Ivan van de Cloot compares the relative number of self employed in Flanders and in Wallonia.

**40. Onze nucleaire huishouding – 22/09/2008**

In September there was a discharge of nuclear iodine at the Institute for Radio-elements in Fleurus. Ivan Van de Cloot has questions on how to manage such risks.

**41. Doorbreek de Belgische paradox – Brisez le paradox belge – 29/09/2008**

According to Marc De Vos, an institutional catharsis is needed to secure the social and economic future of Belgium.

**42. Krediet voor kennis – Du crédit pour la connaissance – 29/09/2008**

Wealth is not only a matter of numbers, but of technological progress too, says Ivan Van de Cloot.

**43. Naar een nieuw financieel kapitalisme - Vers un nouveau capitalisme financier – 01/10/2008**

Marc De Vos explains that the credit crisis is not only a case of market failure, but also of regulatory failure.

**44. Financieel kapitalisme onder vuur – Le capitalisme financier sous le feu des critiques – 03/10/2008**

Ivan Van de Cloot questions the modern American banking system that served as a model for our banks.

**45. Vertrouwen en de kredietmarkt - La confiance et le marché du crédit – 08/10/2008**

Ivan Van de Cloot argues that in a period of distrust, the central bank should provide the liquidity usually carried out by the banking channel to the whole economy.

**46. Main street na de meltdown – 10/10/2008**

The financial crisis is causing havoc but the real economy will not crash as long as competitiveness remains the priority for policymakers, says Johan Albrecht.

**47. Vertrouwen houdt de economie draaiend – 14/10/2008**

For markets to be efficient you need trust. Morality can take care of that says Ivan Van de Cloot. We found this range of thought already with Adam Smith.

**48. De State of the Union is lamentabel – 17/10/2008**

Marc De Vos parodies the annual Belgian State of the Union and declares it to be lamentable. The federal budget is shocking.

**49. Ons kastelencomplex – 17/10/2008**

By locking themselves up all night long in a castle, the budget draughtsmen make Ivan Van de Cloot have doubts about the seriousness with which this document should normally be prepared and communicated.

**50. Marx, Darwin of toch Marx..? – 22/10/2008**

With the financial crisis, capitalism is under attack and in need of solutions. Johan Albrecht wonders whether Marx or Darwin could help.

**51. Op zoek naar aandacht – 29/10/2008**

To Ivan Van de Cloot, attention is not always efficiently allocated among the publications issued by a growing number of scientists.

**52. Een nieuw ontslagrecht is nodig – Un nouveau droit du licenciement s'impose – 03/11/2008**

Marc De Vos thinks Belgium needs new dismissal regulation. New rules, on top of those on the redundancy period, must be adopted.

**53. Hervormingen in de Belgische gezondheidszorg: moeten we onze mosterd bij Sarkozy halen? – S'inspirer de l'Elysée pour réformer nos soins de santé? – 05/11/2008**

François Daue and Brieuc Van Damme critically scrutinized Nicolas Sarkozy's bill "Hôpital, patients, santé, territoire" to extract its most interesting proposals for Belgium.

**54. Welkom, meneer de president – 06/11/2008**

Marc De Vos expects President Elect Barack Obama to be a President of dialogue, audacity and action at the national and international level.

**55. Verzet tegen armoede en de strijd tegen het verrijken van de middenklasse – 13/11/2008**

Johan Albrecht wonders how consistent the war on poverty is to high tax rates for low incomes.

**56. De onmogelijke opdracht van Obama – 13/11/2008**

For Obama, the matter at hand is to clean the mess and limit the damages from the financial cataclysm, Ivan Van de Cloot says.

**57. De ambtenaar en de werkloze - Le fonctionnaire et le chômeur – 17/11/2008**

To make sure people have a job, Jean Hindriks argues that subsidizing employment is a better option than public employment.

**58. De nood van een 'bailout' mag geen gewoonte worden – 17/11/2008**

The necessity of the bailout in the financial sector cannot turn into a habit to Marc De Vos; we could risk sowing the seeds of our own economic demise.

**59. Een nucleaire cordon sanitaire – 19/11/2008**

Johan Albrecht wonders what there is to learn from a new report on the Belgian energy mix.

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**60. Zich laten inspireren door Finland om de werkgelegenheid bij onze senioren op te krikken - S'inspirer de la Finlande pour accroître le taux d'emploi de nos seniors – 19/11/2008**

Naim Cordemans and Jean Hindriks analyse the policies led by Finland to increase the participation rate of seniors, and invite Belgian politicians to take inspiration from it.

**61. Slagen in de staats hervorming - Réussir la réforme de l'Etat – 19/11/2008**

Looking at international experiences, Jean Hindriks advances a couple of recommendations for successfully reforming the state and its public services.

**62. De Fortis Saga - La saga Fortis – 19/11/2008**

To Ivan Van de Cloot there will always be banking crisis as long as banks have an incentive to take risks.

**63. Budgettaire extravagantie doodt Keynes – 19/11/2008**

Had we saved the decreasing interest charges in stead of spending them, the effort of facing the crisis while looking out for the future generations would have been minimal, Ivan Van de Cloot argues.

**64. Staat onder druk-L'Etat sous pression – 20/11/2008**

The evolution of the financial crisis and the attempts to end it announced the return of the State. To Jean Hindriks, this ideological shift should not impede us from detecting its challenges though.

**65. Overheidscontrole van de banken - Contrôle des banques par les pouvoirs publics – 25/11/2008**

Ivan Van de Cloot explains that, even though it is important to be preoccupied by stability, it's absolutely not desirable that the public authorities are permanently present within our financial institutions.

**66. Gepast antwoord op de bankencrisis in België – 28/11/2008**

To protect our economy from the consequences of the crisis and the threat of a future crisis, we will have to rethink our financial system and take measures for the short and long term, says Ivan Van de Cloot.

**67. Belgisch crisisbeleid moet focussen op beleidshervorming – Face à la crise, la politique belge doit se focaliser sur les réformes politiques – 28/11/2008**

Having little room for a Keynesian stimulus, Belgium has to pursue policy reforms that save or do not cost any money, Marc De Vos argues.

**68. Meer publieke investeringen? BANANA! – Plus d'investissements publics? BANANA! – 03/12/2008**

How realistic is it to accelerate large investment projects in response to the economic recession, Johan Albrecht wonders.

**69. Innovatieve geneesmiddelen een kans geven – Donner une chance aux médicaments innovants – 03/12/2008**

If well managed, risk-sharing schemes are a useful instrument to manage the risk of introducing innovative but expensive drugs, François Daue, Ivan Van de Cloot and Brieuc Van Damme argue.

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## Publications

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**70. Doordacht arbeidsmarktbeleid – Une politique de l’emploi réfléchie – 09/12/2008**

According to Ivan Van de Cloot, having baby boomers taking their retirement is not a solution to reduce unemployment.

**71. Van zeepbel tot correctie - De la bulle à la correction – 09/12/2008**

There has never been more uncertainty about the future than today, Ivan Van de Cloot says.

**72. Waarom sociale partners en regering falen bij het loonakkoord – Pourquoi les partenaires sociaux et le gouvernement échouent avec l’accord interprofessionnel – 11/12/2008**

Marc De Vos points out that the new central bargaining agreement does not achieve its purpose of guaranteeing competitiveness. The government moreover encourages more than it corrects. The system of negotiated wage moderation fails.

**73. Geen relanceplan zonder recuperatieplan voor de vergrijzing – 12/12/2008**

Marc De Vos stresses the need for efficiency and budget limits in the race for economic recovery plans. The government should not announce a recovery plan without clear prior budgetary goals. Every recovery plan for the economy should be tied to a subsequent recovery plan to compensate for the delay in budgetary preparation for ageing.

**74. Invest Now – 18/12/2008**

Johan Albrecht points out that although energy and climate are hot topics, the necessary investments in energy R&D remain extremely low.

**75. Samenvallende verkiezingen zijn de opportuniteit van de regeringscrisis – 24/12/2008**

For Marc De Vos, the crisis of the government Leterme is the crisis of the politician Leterme, but it also symptomatic for the malaise in the Belgian political culture. He argues in favour of coinciding federal and regional elections after an interim federal government. This would force political parties to coordinate their federal and regional agendas.

## 4. Itinera Extra Muros Publications

There were no extra muros publications published in 2008.

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## 5. Itinera E-zine

Itinera Institute E-zine 01/08 of 12/02/2008

Itinera Institute E-zine 02/08 of 16/04/2008

Itinera Institute E-zine 03/08 of 29/04/2008

Itinera Institute E-zine 04/08 of 26/05/2008

Itinera Institute E-zine 05/08 of 18/06/2008

Itinera Institute E-zine 06/08 of 14/08/2008

Itinera Institute E-zine 07/08 of 02/10/2008

Itinera Institute E-zine 08/08 of 13/11/2008

Itinera Institute E-zine 09/08 of 19/12/2008

## 6. Itinera Press Statements

1. Universiteiten in de Europese kenniseconomie – Les universités dans l'économie de la connaissance européenne – 08/01 2008

2. Mijn auto, mijn fiscale bijdrage – Ma voiture, ma contribution fiscale – 25/01/2008

3. Hoe gezond is de gezondheidszorg in België? – Quel est l'état de santé du système de santé en Belgique ? – 23/04/2008

4. Onze pensioenen herbekeken – Repensons nos pensions – 15/05/2008

5. Ivan Van de Cloot vervoegt het Itinera Institute als hoofdeconoom – Ivan Van de Cloot rejoint l'Itinera Institute en tant qu'économiste en chef – 18/06/2008

6. Hoogbegaafde kinderen, een onontgonnen potentieel – Enfants surdoués, un potentiel inexploité – 16/09/2008

7. Slank, zwaarlijvig of onbegrensd? Een analyse van de publieke tewerkstelling in België tussen 2001 en 2007 – Faible, élevé ou raisonnable? Une analyse de l'emploi public en Belgique entre 2001 et 2007 – 25/09/2008

8. Copernicus voorbij, van verwarring naar consensus: een draaiboek voor een beter overheid – Au-delà de Copernic, de la confusion au consensus: un plan pour un Etat de choc – 30/10/2008

9. De toekomst van de gezondheidszorg: diagnose en remedies – L'avenir des soins de santé: oser le diagnostic et les thérapies – 16/12/2008

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**Lectures and Presentations**


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08/01/2008	Choices and Trade Offs in University strategies	Itinera Institute event at Dexia	Marc De Vos
08/01/2008	Why and How Universities matter in the Knowledge Economy	Itinera Institute event at Dexia	Johan Albrecht
15/01/2008	Het Itinera Institute en de Belgische arbeidsmarkt	HR Lab	Marc De Vos
25/02/2008	Mobilisatie voor integratie: arbeidsmarkt en arbeidsorganisatie als hefboomen.	HR Lab	Marc De Vos
04/03/2008	De vergrijzing: fataliteit of opportuniteit?	Emile Flamant Stichting	Marc De Vos
11/03/2008	Hernieuwbare energie: toekomstige opportuniteiten en bedreigingen	Nederlandse handelsmissie	Johan Albrecht
13/03/2008	Vergrijzing en de Belgische welvaartsstaat	Marnixring Antwerpen	Marc De Vos
14/03/2008	Hoe oneindig is energie?	Universiteit Gent	Johan Albrecht
17/03/2008	Flexicurity: the new European Social Model?	Marco Biagi Foundation	Marc De Vos
19/03/2008	Het geheugen van de overheid gaat met pensioen?	4Instance	Marc De Vos
27/03/2008	Ageing explained	Itinera Institute	Marc De Vos
12/04/2008	De terugkeer van de geschiedenis	LVSU Leuven	Marc De Vos
14/04/2008	The Belgian Health Care System: Introduction, Trends, and Challenges	European Parliament	Marc De Vos
16/04/2008	De hervorming van de Belgische arbeidsmarkt	Hogeschool Gent	Marc De Vos

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**Lectures and Presentations**


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19/04/2008	<b>Globalisering en hoger onderwijs</b>	Antwerpen, Overmorgen & Open Vld Jongeren	Johan Albrecht
21/04/2008	<b>De arbeidsmarkt van de toekomst</b>	Club voor Personeelsmanagers	Marc De Vos
26/04/2008	<b>Energiesystemen van de toekomst</b>	Stroomop vzw, Kuurne	Johan Albrecht
28/04/2008	<b>Innovatie als tweede natuur</b>	EHSAL, Brussel	Marc De Vos
28/04/2008	<b>Innovatie: meer dan R&amp;D-uitgavendoelstelling?</b>	EHSAL, Brussel	Johan Albrecht
07/05/2008	<b>Het verslag van de Commissie Energie 2030</b>	HUB, Brussel	Johan Albrecht
08/05/2008	<b>Waarheen met onze economie?</b>	Orde van den Prince, Gent	Johan Albrecht
22/05/2008	<b>La politique et le droit de la flexicurité</b>	Université Catholique de Louvain	Marc De Vos
11/06/2008	<b>Leeftijd en arbeidsmarkt</b>	Vlerick Gent	Marc De Vos
26/06/2008	<b>Vergrijzing, arbeidsmarkt en HR</b>	USG People	Marc De Vos
01/07/2008	<b>50+ op de arbeidsmarkt</b>	Vacature Brainstorm	Marc De Vos
10/07/2008	<b>Integration and Cohesion in a Multi-Ethnic Society</b>	Senate of Belgium	Marc De Vos
10/07/2008	<b>Church, State and Religious Freedom in the 21st Century</b>	Senate of Belgium	Marc De Vos
25/07/2008	<b>De mondiale crisis</b>	Gentse Feestendebatten 2008	Marc De Vos
16/09/2008	<b>Arbeidsmarkt en arbeidsregulering in België: diagnose, uitdagingen, oplossingen.</b>	Vlerick, Gent	Marc De Vos

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**Lectures and Presentations**


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23/09/2008	De vergrijzing anders bekeken	LOK, Antwerpen	Marc De Vos
24/09/2008	Conferentie van Vivium verzekeringen over inkomensbescherming	VBO	Debate with Minister Arena, Ivan van de Cloodt and Pieter Timmermans on Pensions
4/10/2008	Rondetafel over de rol van de boekhoudkundige normen in de financiële crisis en de fiscaal-economische gevolgen	Evere	Ivan Van de Cloodt
08/10/2008	Naar een Europees sociaal model? Vers un modèle social européen?	ELDR	Marc De Vos
10/10/2008	Le vieillissement: fatalité ou opportunité?	Cercle Royal Gaulois	Marc De Vos
14/10/2008	De toekomst van de Belgische welvaartsstaat	Ex Alto	Marc De Vos
15/10/2008	Vieillessement et pensions: quel futur pour les pensions complémentaires?	IFE	Marc De Vos
17/10/2008	Flexicurity: the new Holy Grail of labour market policy?	Vilnius University	Marc De Vos
18/10/2008	Visie Economie 2008	SPA-Congres	Ivan Van de Cloodt
20/10/2008	Presentatie Itinera	Confederatie bouw	Ivan Van de Cloodt
23/10/2008	Is België voorbereid voor de vergrijzing?	Vlaamse Federatie van Beleggingsclubs en Beleggers	Marc De Vos
29/10/2008	Waardig Werk: een basisrecht	UCOS en 11-11-11	Marc De Vos

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**Lectures and Presentations**


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03/11/2008	De Belgische welvaartsstaat in de 21 <sup>e</sup> eeuw	LVSV	Marc De Vos
15/11/2008	De financiële crisis	Vlaams Parlement	Ivan Van de Cloodt
17/11/2008	De Vlaamse overheid helpt de economie op koers houden	Road show Patricia Ceysens, Brussel	Ivan Van de Cloodt
18/11/2008	"Verloning en vergrijzing: een blik op de toekomst" "Rémunération et vieillissement: un regard vers l'avenir"	Vacature/ Références	Marc De Vos
19/11/2008	The end of capitalism as we know it?	American Chamber of Commerce in Belgium	Marc De Vos
20/11/2008	Conference Tour 'Beyond Copernicus'	UFENM, Lessine	Jean Hindriks
25/11/2008	De kredietcrisis en hoe we eruit geraken	Nova civitas, Gent	Ivan Van de Cloodt
28/11/2008	Hoorzitting Beneluxparlement: Wat de Benelux kan doen in tijden van financiële meltdown	Belgische Senaat	Ivan Van de Cloodt
28/11/2008	Conference Tour 'Beyond Copernicus': Séminaire Politique Economique	UC Louvain	Jean Hindriks
02/12/2008	Conference 'Beyond Copernicus': debat: Een doelgerichte Vlaamse overheid - Seminar DAR (Flanders)	Hotel Beach Palace, Blankenberge	Marc De Vos
03/12/2008	Migration and Labour Market	European Parliament ELDR	Marc De Vos
03/12/2008	The Belgian Social Model, or is it?	Ghent University	Marc De Vos

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**Lectures and Presentations**


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03/12/2008	<b>De economische crisis</b>	Senaat, commissie van Financiën en Economische Zaken	Ivan Van de Cloodt
04/12/2008	<b>Manage an 0.5% growth and the parallels with the mismanagement of the 1930s</b>	British Embassy, Brussels	Ivan Van de Cloodt
05/12/2008	<b>Studiedag over de begroting 2009: De financiële crisis</b>	BIOF - Belgisch Instituut openbare financiën	Ivan Van de Cloodt
06/12/2008	<b>Conferece Tour Future of Healthcare</b>	MID-MC, Brussel	François Daue
10/12/2008	<b>De financiële crisis</b>	Orde van de Prince – afdeling Voorkempen	Ivan Van de Cloodt
10/12/2008	<b>Rondetafel: Hoe 2009 overleven?</b>	VBO/FEB, Brussel	Marc De Vos
11/12/2008	<b>Financiële crisis, wat er na, de toekomst voor verzekeraars en bemiddelaars.</b>	FVV verzekeraars, Zedelgem	Ivan Van de Cloodt
11/12/2008	<b>Conference Tour 'Beyond Copernicus': Academic workshop on rethinking Belgium's foundations at University Foundation</b>	Union Wallonne des Entreprises, Vieux-Genappe	Jean Hindriks
12/12/2008	<b>Challenges of Healthcare in Belgium</b>	Roche, Brussels	François Daue
16/12/2008	<b>Le déclin de l'Etat-providence en Belgique</b>	Cercle du Lac	Marc De Vos
17/12/2008	<b>Is er nog leven na de vergrijzing? Een blik op 2020</b>	Verbond van Vlaamse Academici	Marc De Vos
18/12/2008	<b>Nieuwjaarstoespraak</b>	Bedrijventerreinen, Le pêcheur, St.-Martens Latem	Ivan Van de Cloodt

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**Lectures and Presentations**

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18/12/2008	<b>Conference Tour 'Beyond Copernicus'</b>	Rotary Club, Namur	Jean Hindriks
19/12/2008	<b>Conference Tour 'Beyond Copernicus'</b>	SPF	Jean Hindriks

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## Events

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### 8 January 2008 New Universities for Old Europe?

On the 8th of January 2008, the Itinera Institute hosted the renowned Lawrence Summers for a stimulating reflection on universities in the 21st century. Lawrence Summers is perhaps the most important economist of his generation. He has served as Secretary of the Treasury of the United States, Chief Economist of the World Bank and President of Harvard University. His years as Secretary coincided with the longest period of sustained economic growth in U.S. history, and have made him an expert on domestic economics and a leading authority on international finance.

Over 150 interested people, mostly academics, attended the lecture, graciously hosted by Dexia. An Itinera Institute memo was published on the subject: "Universiteiten in de Europese kenniseconomie" by Johan Albrecht. The happening also resulted in extensive media coverage.

### 27 March 2008 Is Belgium prepared for the cost of ageing?

On the 27th of March 2008 the Itinera Institute organized an Itinera Luncheon Lecture on ageing. Luc Everaert, Chief of the Regional Studies Division in the European Department of the International Monetary Fund scrutinized Belgian budgetary policies for an audience of some 60 people from various backgrounds.

As a visiting fellow, Luc Everaert published an Itinera Institute Memo: "Is Belgium prepared for the cost of ageing?" The lecture was covered widely by press from both sides of the linguistic border.

### 28 April 2008 Innovation as second nature

On the 28th of April the Itinera Institute and HUBrussel co-hosted a conference on innovation, the key to economic success and sustainable welfare protection. Johan Albrecht addressed the issue : Innovation: more than an R&D-expenditure objective, and key-note speaker Prof. Dr. Henk Volberda, Professor Strategic Management and Entrepreneurial Policy Erasmus University Rotterdam gave some insight into the experience of the Erasmus University in monitoring competition & Innovation. Karel Van Eetvelt, Director of Unizo, demonstrated that innovation is also feasible & advisable in SME's. Itinera Director Marc De Vos concluded with remarks on how innovation is natural, but does not come naturally. The 120 attendants mingled at the reception afterwards.

### 29 April 2008 Itinera Press Conference on Healthcare Project

On the 29th of April the Itinera Institute launched the first part of an exhaustive study on healthcare in Belgium. About 30 journalists attended the press conference, resulting in

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very extensive media coverage in the leading television & radio channels, and in all newspapers & magazines. The authors of the report, François Daue and David Crainich, focused on the context, the strengths & weaknesses of the system.

**7 May 2008**

**The European blue cards – What are the main stakes?**

On the 24th of June the Itinera Institute organized a lecture on economic migration policies in Europe and their impact on the workers' home countries. About 50 people attended this Luncheon Lecture where visiting fellow Frédéric Docquier (UCL) claims that the costs and the stakes of the blue cards are probably not where we expect them to be. The lecture resulted in an Itinera Institute Memo entitled "Les enjeux des blue cards européennes".

**24 June 2008**

**The price of the political crisis**

On the 24th of June the Itinera Institute hosted a Luncheon Lecture for over 60 people on the topic of the cost of the political crisis in Belgium. Visiting fellow Erik Jones (Johns Hopkins, Bologna) explained the economical risks & consequences of political bickering for our welfare state now and for the years to come. The press coverage of this event sounded a wake-up call for our political leaders.

**16 September 2008**

**Itinera Institute Press Conference on Gifted Children**

On the 16th of September the Itinera Institute launched the results of a study on gifted children and the benefits of systematic screening for these children and the community as a whole. Ivan Van de Cloot & Carl Van Keirsbilck also demonstrated that the investment in this screening is profitable in both the short run and the long run. As a result of the extensive press coverage, the Itinera Institute recommendations were proposed several times in the Flemish parliament to Minister of Education Frank Vandenbroucke by various politicians.

**17 September 2008**

**The role of temporary agency work in a transitional labour market**

On the 17th of September the Itinera Institute organized a Luncheon Lecture on labour market policies. Jan Denys (Randstad) argued that temporary agency work is crucial in the work-work transition, and expressed clear recommendations towards a better policy for an efficient labour market. Fons Leroy (VDAB) concluded the lecture with an objective reflection and pragmatic discussion. The over 65 attendants to this lecture showed great enthusiasm for this formula.

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**30 October 2008**

**Conference: Beyond Copernicus, from confusion to consensus?**

On the 30th of October, the Itinera Institute, graciously hosted by Dexia, launched its third monograph 'Au-delà de Copernic: de la confusion au consensus?' – 'Copernicus voorbij: van verwarring naar consensus?', a comprehensive study on government efficiency. The press conference in the morning was followed by a private lunch on personal invitation with Jacques Attali, with some 40 high level government officials.

The monograph and the concrete recommendations were presented to a broad audience of over 250 attendants in the afternoon. Keynote speaker Jacques Attali, former economic advisor of French President François Mitterrand and the author of a major report on public reform in France, testified on how his report with a comprehensive list of actions to reform the public sector in France broadly and deeply was received favourably with the commitment of the government to implement it. This occasion also was Itinera's first step in multi media communication, with the footage of the press conference on our website.

**16 – 17 December 2008**

**Itinera Institute Press conference and Luncheon lecture on Healthcare**

On the 16th of December the Itinera Institute launched its fourth Monograph "L'avenir des soins de santé: oser le diagnostique et les therapies" - "De toekomst van de gezondheidszorg: diagnose en remedies". Following the press conference, the book was widely covered by the general media as well as the professional press.

On the 17th of December, two consecutive lectures were held on the book, attended by over 100 specialists and decision makers. In line with the Itinera Institute tradition, co-authors François Daue and David Crainich proposed concrete recommendations & quick-wins in order to guarantee the sustainability of the Healthcare system for future generations.

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 Press Coverage
 

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## a. Television

08/01/2008	<b>Kanaal Z</b>	Interview with Lawrence Summers on the occasion of Itinera Event New Universities for Old Europe
06/02/2008	<b>Actua TV</b>	Interview with Marc De Vos on the Belgian institutional crisis
28/03/2008	<b>Kanaal Z</b>	Interview with Luc Everaert on ageing
28/03/2008	<b>RTBF</b>	Interview with Luc Everaert on ageing
28/03/2008	<b>RTL</b>	Interview with Luc Everaert on ageing
12/04/2008	<b>AVS</b>	Interview with Marc De Vos on active labour market policies
30/04/2008	<b>RTL-TVI</b>	Interview with François Daue on Healthcare.
30/04/2008	<b>RTBF</b>	Interview with François Daue, Healthcare Project
09/06/2008	<b>Kanaal Z</b>	Interview with Marc De Vos on purchasing power and cost of living
20/06/2008	<b>Aktua TV</b>	Interview with Ivan Van de Cloot on his career move
04/07/2008	<b>Kanaal Z</b>	Interview with Ivan Van de Cloot on government and taxation
14/07/2008	<b>RTL-TVI</b>	Interview with Jean Hindriks on Inbev buying Anheuser.
15/07/2008	<b>Kanaal Z</b>	Interview with Ivan Van de Cloot on the political crisis.
25/07/2008	<b>RTBF</b>	Interview with Ivan Van de Cloot about the cost of the political crisis
12/09/2008	<b>Kanaal Z</b>	Interview with Ivan Van de Cloot on the Government's Budget
13/09/2008	<b>Canal Z</b>	Interview with Ivan Van de Cloot on the Government's Budget
15/09/2008	<b>Canvas - Terzake</b>	Interview with Ivan Van de Cloot on the crisis in the banking institutions
23/09/2008	<b>Artsenkrant – TV News</b>	Press conference on gifted children by Ivan Van de Cloot

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**Press Coverage**


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26/09/2008	<b>VRT – Eén ‘De Vrije Markt’</b>	Interview with Ivan Van de Cloot on the financial crisis
26/09/2008	<b>RTBF</b>	Interview with Ivan Van de Cloot on the financial crisis
26/09/2008	<b>Slovakian Television</b>	Interview with Ivan Van de Cloot on the financial Crisis
01/10/2008	<b>TVCom</b>	Interview with Jean Hindriks on the financial crisis and the finances in the municipal finances
09/10/2008	<b>Kanaal Z</b>	Interview with Ivan Van de Cloot on the banking crisis
12/10/2008	<b>VRT- De Zevende Dag: Een gedupeerde van de bankencrisis getuigt</b>	Interview with Ivan Van de Cloot on the banking crisis
15/10/2008	<b>Canvas – Terzake</b>	Interview with Marc De Vos on corporate restructuring and the state of the economy
24/10/2008	<b>Canvas – Terzake</b>	Interview with Ivan Van de Cloot on the KBC bank
30/10/2008	<b>TV News</b>	Interview with Jean Hindriks on his study on government efficiency
30/10/2008	<b>JT RTBF</b>	Interview with Jean Hindriks on his study on government efficiency
30/10/2008	<b>RTL-TVI</b>	Interview with Jean Hindriks on his study on government efficiency
30/10/2008	<b>Canvas – Terzake</b>	Debate with Marc De Vos on inflation and wage moderation
30/10/2008	<b>Actua TV : Hoe efficiënt is onze overheid?</b>	Press conference of the Itinera study on government efficiency by Marc De Vos and Jean Hindriks
05/11/2008	<b>Canvas – Terzake</b>	Interview with Marc De Vos on the US presidential election
05/11/2008	<b>Kanaal Z</b>	Interview with Ivan Van de Cloot on the American economy and the influence of Belgium
14/11/2008	<b>Canvas – Terzake</b>	Interview with Ivan Van de Cloot on Dexia and FSA
15/11/2008	<b>Eén – plus</b>	Debate in the Flemish parliament with Ivan Van de Cloot on the financial crisis

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**Press Coverage**


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17/11/2008	VTM Nieuws	Interview with Marc De Vos on the economic crisis
15/12/2008	Kanaal Z - Vlaanderen in actie en de performantie van de publiek sector	Interview with Marc De Vos
16/12/2008	Aktua TV – De redding van de gezondheidszorg	Press conference on the Healthcare study by François Daue and Ivan Van de Cloot
16/12/2008	Belga Video	Interview on the healthcare study by François Daue
16/12/2008	Canal Z	Interview on the healthcare study by François Daue
22/12/2008	Kanaal Z	Interview with Marc De Vos on the political crisis
22/12/2008	Canal Z	Interview with Marc De Vos on the political crisis
30/12/2008	RTBF	Interview with Ivan Van de Cloot on 10 years at Mini-Europe

**b. Radio**

23/01/2008	Bel RTL (informations)	Interview with Johan Albrecht on European climate policy targets
26/01/2008	Radio 1 – Nieuws	Interview with Johan Albrecht on automobile taxation in Belgium
26/01/2008	Radio Contact – Nieuws	Interview with Johan Albrecht on automobile taxation in Belgium
26/02/2008	Deutsche Welle	Interview with Marc De Vos on the Belgian political crisis
18/03/2008	Deutsche Welle	Interview with Johan Albrecht on the new government for Belgium
27/03/2008	BFM Radio	Interview with Marc De Vos
29/04/2008	Q-music Nieuws	Interview with Marc De Vos on How healthy is the Belgian Healthcare system?

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**Press Coverage**


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29/04/2008	<b>Radio Ciel</b>	Interview with François Daue on How healthy is the Belgian Healthcare system?
29/04/2008	<b>Radio 1- Vandaag</b>	Interview with Marc De Vos on How healthy is the Belgian Healthcare system?
30/04/2008	<b>BFM radio</b>	Interview with François Daue on How healthy is the Belgian Healthcare system?
7/05/2008	<b>BFM radio</b>	Interview with Marc De Vos on The international economic performance of Flanders
20/05/2008	<b>VRT Radio</b>	Interview with Marc De Vos on The right to strike
10/06/2008	<b>Radio 1 Vandaag</b>	Interview with Marc De Vos on inflation and cost of living
19/06/2008	<b>BFM Radio</b>	L'invité du jour – Interview with Ivan Van de Cloot
27/06/2008	<b>BFM Radio</b>	Interview with Marc De Vos on the status on the Belgian labour market
12/08/2008	<b>BFM Radio</b>	Interview with Jean Hindriks on public debt
16/09/2008	<b>4FM/QMusic</b>	Interview with Ivan Van de Cloot on Gifted children
16/09/2008	<b>VRT Radio 1</b>	Interview with Ivan Van de Cloot on Gifted Children
19/09/2008	<b>Radio 1 – De Ochtend</b>	Voice mail by Marc De Vos
22/09/2008	<b>Radio 1</b>	Interview with Ivan Van de Cloot on investment banks in the US
26/09/2008	<b>VRT - Belgian Radio News</b>	Interview with Ivan Van de Cloot on the financial crisis
30/09/2008	<b>Radio 1</b>	Interview with Ivan Van de Cloot on the bank crisis
30/09/2008	<b>RTBF Radio – Vivacité</b>	Interview with Ivan Van de Cloot on Philanthropy and Economy
30/09/2008	<b>Studio Brussel</b>	Interview with Ivan Van de Cloot on happiness and money

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**Press Coverage**


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30/09/2008	<b>VRT Radio: Feyten en Fillet</b>	Interview with Ivan Van de Cloot on the question: print more money to stop the financial crisis ?
02/10/2008	<b>4FM</b>	Interview with Ivan Van de Cloot on the financial crisis
06/10/2008	<b>Origins and limits of the right to strike</b>	Interview with Marc De Vos on the national strike
08/10/2008	<b>VRT – Radio1 - De Ochtend</b>	Voice mail by Marc De Vos on the political implications of the banking crisis
08/10/2008	<b>Radio 1 - Mezzo</b>	Interview with Marc De Vos on the lessons from Adam Smith for the financial crisis
09/10/2008	<b>Radio 1</b>	Interview with Ivan Van de Cloot on the banking crisis
09/10/2008	<b>RTBF La Première</b>	Interview with Ivan Van de Cloot on saving the Belgian banks
10/10/2008	<b>Q-Music</b>	Study by Johan Albrecht 'Eén derde werkt voor de overheid' – on public employment
11/10/2008	<b>Q-Music</b>	Public employment increases rapidly, Interview with Johan Albrecht
13/10/2008	<b>Radio 1</b>	Interview with Ivan Van de Cloot on the nomination of the Nobel Prize Winner
13/10/2008	<b>Q-Music</b>	Interview with Ivan Van de Cloot on the consequences of the financial crisis
16/10/2008	<b>Q-Music</b>	Interview with Ivan Van de Cloot on the consequences of the crisis for the economy
21/10/2008	<b>Radio 1</b>	Interview with Ivan Van de Cloot on the Swiss banking system and the financial crisis
30/10/2008	<b>Radio 1</b>	Column by Marc De Vos on the recruitment of civil servants
30/10/2008	<b>Radio 1 – De Ochtend</b>	Interview with Marc De Vos on the Itinera Study on government efficiency.

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**Press Coverage**


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30/10/2008	<b>BFM Radio</b>	Information on the Itinera study on government efficiency
30/10/2008	<b>Q-Music</b>	Information on the Itinera study on government efficiency
15/11/2008	<b>Radio 1 – De Ochtend</b>	Interview with Ivan Van de Cloot on the G20
19/11/2008	<b>Radio 1 – De Ochtend</b>	Interview with Ivan Van de Cloot on a new way of banking
20/11/2008	<b>Radio 1 – De Ochtend</b>	Voice mail Marc De Vos on the Belgian healthcare system
26/11/2008	<b>Radio Contact</b>	Interview with Jean Hindriks on the EU recovery plan
10/12/2008	<b>Radio 1 – De Ochtend</b>	Voice mail with Marc De Vos on the economic stimulus plan
11/12/2008	<b>Radio 1 - De Ochtend</b>	Interview with Marc De Vos on the Belgian economic recovery plan
15/12/2008	<b>Radio 1</b>	Interview with Ivan Van de Cloot on the judgement of the court on Fortis
16/12/2008	<b>RTBF Radio</b>	Interview with François Daue on his healthcare study
16/12/2008	<b>Radio Campus (ULB)</b>	Interview with François Daue on his healthcare study
16/12/2008	<b>Q-Music</b>	Interview with François Daue on the healthcare

**c. Newspapers and Magazines**

01/01/2008	EcoTips	Klimaatrelativisme	Review of Itinera Institute Monograph no. II
03/01/2008	Knack	Dit is geen regering, dit is een open instelling	Interview with Marc De Vos

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## Press Coverage

09/01/2008	L'Echo	Summers brosse le portrait des universités de demain	Article on Itinera Event New Universities for Old Europe? by Lawrence Summers
10/01/2008	De Standaard	De autoriteit van het idee	Article on Itinera Event New Universities for Old Europe? by Lawrence Summers
12/01/2008	L'Echo	Le pouvoir d'achat, ce mal-aimé	Interview with Jean Hindriks
14/01/2008	Le Figaro	L'indice du pouvoir d'achat représente les plus riches	Interview with Jean Hindriks
19/01/2008	Vacature	En toen was de olie op...	Interview with Johan Albrecht
22/01/2008	Gazet van Antwerpen	Sociale koorts in autosector zakt	Interview with Marc De Vos
26/01/2008	De Standaard	Groene fiscaliteit risico voor overheid	Article on Itinera Nota by Johan Albrecht
26/01/2008	De Standaard	Objectief rijker, subjectief armer	Interview with Marc De Vos
26/01/2008	Het Laatste Nieuws	Auto brengt 12 miljard op	Article on Itinera Nota by Johan Albrecht
26/01/2008	L'Echo	L'Etat belge aussi accro à la voiture que le citoyen	Article on Itinera Nota by Johan Albrecht
26/01/2008	RTLinfo.be	L'Etat belge aussi accro à la voiture que le citoyen	Article on Itinera Nota by Johan Albrecht
26/01/2008	Trends.be	Auto brengt staat 12 miljard euro op	Article on Itinera Nota by Johan Albrecht
28/01/2008	Metro	Auto's vullen schatkist met 12 miljard per jaar	Article on Itinera Nota by Johan Albrecht

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30/01/2008	Knack	Auto brengt op	Article on Itinera Nota by Johan Albrecht
31/01/2008	De Standaard	De vinger op de wonde van het Belgische 'trilemma'	Opinion article by Marc De Vos
31/01/2008	De Morgen	In januari was er bijna elke dag een staking	Interview with Marc De Vos
31/01/2008	Het Belang van Limburg	Minder autorijden is een ramp voor de fiscus	Article on Itinera Nota by Johan Albrecht
07/02/2008	Tendances	Ce qui risque d'être rogné dans vos pensions	Interview with Marc De Vos
07/02/2008	De Tijd	Allochtonen en uitzendarbeid: één strijd?	Column by Marc De Vos
11/02/2008	De Morgen	Kunnen asielzoekers en illegalen het gat in de arbeidsmarkt opvullen?	Interview with Marc De Vos
13/02/2008	L'Echo	Allochtones et travail intérimaire: même combat?	Opinion article by Marc De Vos
14/02/2008	Le Soir	Le FMI tire la sonnette d'alarme pour la Belgique	Opinion article by Marc De Vos
16/02/2008	Vacature	Universiteiten moeten onderwijs aan onderzoek koppelen	Interview with Lawrence Summers and Johan Albrecht on the occasion of Itinera Event New Universities for Old Europe
20/02/2008	De Tijd	Integratie en assimilatie zijn onafscheidelijk	Column by Marc De Vos
27/02/2008	L'Echo	Intégration et assimilation sont inséparables	Opinion article by Marc De Vos
05/03/2008	De Tijd	Vergrijzingskramp	Column by Marc De Vos

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08/03/2008	De Standaard	Sponsor een voetbalploeg	Opinion article by Johan Albrecht
12/03/2008	De Morgen	Brandstofverbruik stijgt ondanks hogere prijzen	Interview with Johan Albrecht
19/03/2008	La Libre Belgique	Le Plan Cancer mérite beaucoup mieux qu'un budget	Opinion article by François Daue
19/03/2008	De Tijd	Van pact naar daad	Column by Marc De Vos
21/03/2008	Le Vif/L'Express	Pourquoi l'Europe menace nos universités	Interview with Jean Hindriks
28/03/2008	De Standaard	België dringend toe aan ander beleid	Article on Luc Everaert
28/03/2008	De Standaard	België niet klaar voor vergrijzing	Analysis article on the presentation given by Luc Everaert and Marc De Vos.
28/03/2008	De Morgen	We moeten beleid omgooien	Analysis article on the presentation given by Luc Everaert.
28/03/2008	Le Soir	Vieillissement: Le FMI presse la Belgique de prendre des réformes	Analysis article on the presentation given by Luc Everaert.
28/03/2008	L'Echo	Vieillissement: il est urgent d'agir	Analysis article on the presentation given by Luc Everaert.
28/03/2008	L'Echo	La crampe du vieillissement	Opinion article by Marc De Vos
28/03/2008	La Libre Belgique	Le FMI presse la Belgique de prendre des mesures pour faire face au coût du vieillissement	Analysis article on the presentation given by Luc Everaert.

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28/03/2008	De Tijd	Vergrijzing vergt inzet van alle middelen	Analysis article on the presentation given by Luc Everaert.
29/03/2008	De Tijd	Ondernemerschap als publiek goed	Opinion article by Johan Albrecht
02/04/2008	De Tijd	Werkloosheidsverzekering is ook arbeidsmarktbeleid	Column by Marc De Vos
08/04/2008	De Morgen	Alles aanwezig voor een ramp	Interview with Marc De Vos
16/04/2008	De Tijd	Vaccin tegen indexeringskoorts	Column by Marc De Vos
23/04/2008	L'Echo	Vaccin contre la fièvre d'indexation	Column by Marc De Vos
24/04/2008	De Tijd	Welkom in het rijk van de schaarste	Opinion Article by Johan Albrecht
24/04/2008	Trends	Gezegd	Quote by Marc De Vos
24/04/2008	Trends	De Denkers achter de doeners	Quote by Marc De Vos, Luc Rochtus and the Itinera Institute
30/04/2008	De Tijd	Het Belgisch sociaal model is al lang geen model meer	Column by Marc De Vos
30/04/2008	De Tijd	Gezondheidszorgbeleid is te veel met budget bezig en te weinig met kwaliteit van zorg	Presentation of the Healthcare Study
30/04/2008	L'Echo	Soins de santé: il faut lancer des réformes	Quote by Marc De Vos
30/04/2008	La Dernière Heure	110 000 infections hospitalières par an.	Presentation of the Healthcare Study
30/04/2008	Le groupe Sud Presse	Soins de santé : notre système condamné	Interview with François Daue

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30/04/2008	Knack	Gezondheidszorgbeleid staat stil	Interview with François Daue and Marc De Vos
30/04/2008	Belga	Politique belge de soins de santé doit mettre l'accent sur la qualité	Presentation of the Healthcare Study
30/04/2008	Belga	Belgische gezondheidszorgbeleid moet meer nadruk leggen op kwaliteit	Presentation of the Healthcare Study
30/04/2008	De Standaard	Kwaliteit Belgische gezondheidsstelsel maar middelmatig	Interview with François Daue and Marc De Vos
30/04/2008	Het Laatste Nieuws	Gezondheidszorg moet meer nadruk leggen op kwaliteit	Presentation of the Healthcare Study
30/04/2008	De Morgen	Denktank Iinera stelt zich vragen bij Belgische gezondheidszorg	Presentation of the Healthcare Study
02/05/2008	Le Soir	Le modèle social belge n'est plus un modèle	Opinion Article by Marc De Vos
02/05/2008	Le Vif	Il faut sauver le soldat « santé »	Interview with François Daue and Marc De Vos
08/05/2008	De Standaard	Vlaamse klei	Mention of Johan Albrecht's column on entrepreneurship
08/05/2008	Le Généraliste	Système de santé : la Belgique myope	Presentation of the Healthcare Study
14/05/2008	De Tijd	Demography is destiny	Column by Marc De Vos
15/05/2008	De Huisarts	Sterktes van het systeem – studie Healthcare	Article on the Study Healthcare

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16/05/2008	Le Soir	Sombres nuages sur les soins de santé	Presentation of the Healthcare Study
20/05/2008	Forward	War for Talent	Interview with Marc De Vos
20/05/2008	De Standaard	Is Electrabel werkelijk de grote boeman	Article by Johan Albrecht
20/05/2008	Het Laatste Nieuws	Betaalstaking zou beter zijn.	Opinion article by Marc De Vos
20/05/2008	De Morgen	Weg met de egelstelling over het stakingsrecht	Opinion article by Marc De Vos
21/05/2008	Le Soir	La position du hérisson entraîne une judiciarisation	Article by Marc De Vos
21/05/2008	L'Echo	La démographie est le destin	Opinion article by Marc De Vos
24/05/2008	L'Echo	Repensons nos pensions	Opinion article by Jean Hindriks
28/05/2008	De Tijd	Kan het sociaal overleg het sociaal beleid redden?	Column by Marc De Vos
29/05/2008	L'Echo	L'inflation n'est pas celle que l'on perçoit	Opinion article by Naïm Cordemans
01/06/2008	Het Laatste Nieuws	Indexering en Inflatie	Interview with Marc De Vos
04/06/2008	Knack Magazine	Vlaanderen moet van zijn wolk afkomen	Interview with Marc De Vos
05/06/2008	L'Echo	C'est un palmarès mondain	Opinion article by Jean Hindriks en Brieuc Van Damme
06/06/2008	Le Vif	Il y a palmarès et palmarès	Opinion article Jean Hindriks and Brieuc Van Damme

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11/06/2008	De Tijd	Rede in de koopkrachtemotie	Column by Marc De Vos
24/06/2008	L'Echo	Un peu de bon sens face au pouvoir d'achat	Column by Marc De Vos
11/06/2008	Knack	Leefbaarheid	Opinion article by Jean Hindriks and Brieuc Van Damme
06/2008	Usine Entreprise	L'avenir n'est qu'une suite de défis	Interview with Marc De Vos
06/2008	Het Bedrijf	De toekomst zit boordevol uitdagingen	Interview with Marc De Vos
17/06/2008	De Tijd	België-econoom Ivan Van de Cloot weg bij bank ING	Article on Ivan Van de Cloot leaving ING
18/06/2008	Belga	Bekende econoom Ivan Van de Cloot stapt over naar Itinera Institute	Article on Ivan Van de Cloot's arrival at Itinera
18/06/2008	Belga	Revue de brèves économiques: Ivan Van de Cloot rejoint l'Itinera Institute en tant qu'économiste en chef	Article on Ivan Van de Cloot's arrival at Itinera
19/06/2008	De Standaard	Niet meer vrezen voor mijn job	Interview with Ivan Van de Cloot
19/06/2008	De Tijd	Van de Cloot hoofdeconoom Itinera	Article on Ivan Van de Cloot
19/06/2008	Trends-Tendances	Nous défendons les intérêts des générations futures	Interview with Ivan Van de Cloot and Marc De Vos
19/06/2008	Trends	Wij verdedigen de volgende generaties	Interview with Ivan Van de Cloot and Marc De Vos
19/06/2008	De Morgen	Van de Cloot wordt hoofdeconoom bij Itinera	Article on Ivan Van de Cloot
19/06/2008	L'Echo	C'est le déclin qui nous guette	Interview with Ivan Van de Cloot

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19/06/2008	Le Soir	Ivan Van de Cloot: de ING à Itinera	Article on Ivan Van de Cloot
20/06/2008	De Standaard	Waarde Redactie: Van de Cloot	Public opinion following the career move of Ivan Van de Cloot
21/06/2008	De Morgen	Er is hier een bloedarmoede aan ideeën	Interview with Ivan Van de Cloot
24/06/2008	L'Echo	Un peu de bon sens face au pouvoir d'achat	Opinion article by Marc De Vos
25/06/2008	De Morgen	Hoge olieprijs: ook overheid dient zich aan te passen	Opinion article by Johan Albrecht
25/06/2008	De Tijd	It's the economy, stupid!	Column by Marc De Vos
25/06/2008	De Tijd	Kloof arm-rijk groeit door politieke immobilisme	Erik Jones about The price of political crisis
25/06/2008	De Morgen	Politiek gekibbel werkt inkomensongelijkheid in de hand	Interview with Erik Jones
25/06/2008	Trends	België betaalt hoge prijs voor obsessie institutionele hervormingen	Interview with Eric Jones on The price of political crisis
27/06/2008	De Morgen	Gedaan met lage prijzen	Article by Johan Albrecht
27/06/2008	La Tribune	Les prix poussés à la hausse en Belgique	Interview with Marc De Vos
28/06/2008	De Morgen	Olie door het dak	Opinion article Ivan Van de Cloot
02/07/2008	Knack	Consensusmodel huidige loonindexering zal sneuvelen	Interview with Erik Jones
05/07/2008	De Tijd	Sla Minsky's advies niet in de wind	Column by Ivan Van de Cloot

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9/07/2008	De Tijd	Doorbreek de cijferban van de vergrijzing	Column by Marc De Vos
14/07/2008	La Libre Belgique	Comdamnés au chipotage?	Column by Marc De Vos
16/07/2008	L'Echo	Les Belges vont payer le coût de la crise	Interview with Ivan Van de Cloodt
17/07/2008	L'Echo	Apprendre une autre langue? Une question de bénéfices économiques	Opinion article by Ivan Van de Cloodt
17/07/2008	De Standaard	De deugd van het conservatief bankieren	Opinion article by Ivan Van de Cloodt
24/07/2008	De Tijd	Sprinkel hoop zoek in crisis	Opinion article by Marc De Vos
26/07/2008	De Morgen	Het Koekoekseffect	Column by Ivan Van de Cloodt
26/07/2008	De Tijd	Moet de overheid uiterlijke schoonheid subsidiëren?	Column by Ivan Van de Cloodt
29/07/2008	L'Echo	Le vieillissement, ensorcelé par une spirale de chiffres	Opinion article by Marc De Vos
30/07/2008	Trends Tendances	Crise politique: quelle Belgique Leterme laissera-t-il aux générations futures?	Interview with Ivan Van de Cloodt
31/07/2008	De Morgen	Economische motor sputtert maar valt nog niet stil	Interview with Ivan Van de Cloodt on the economic crisis
31/07/2008	De Tijd	Groei Belgische economie op laagste niveau in drie jaar	Interview with Ivan Van de Cloodt
05/08/2008	L'Echo	Que l'État ne se mêle pas de notre beauté	Opinion article by Ivan Van de Cloodt

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06/08/2008	De Tijd	De Olympische keuze	Column by Marc De Vos
06/08/2008	Knack	Opinie: Het slot op de staatskas	Interview with Ivan Van de Cloot on public debt
09/08/2008	De Morgen	Daar komt de recessie	Column by Ivan Van de Cloot
12/08/2008	De Tijd	Sociale fraude vreet aan sociaal kapitaal	Opinion article by Johan Albrecht
12/08/2008	De Tijd	Minimale dienstverlening ligt in handen politiek	Opinion article by Marc De Vos
13/08/2008	Knack	Banken krijgen simpel advies	Marc De Vos quoted in an opinion article
13/08/2008	L'Echo	Le choix Olympien	Column by Marc De Vos
14/08/2008	Trends	Het gevaar schuilt op de financiële markten	Interview with Ivan Van de Cloot
14/08/2008	Periodiek	Forum/Korte berichten: comment on 'De Olympische keuze'	Referring to column of Marc De Vos
16/08/2008	De Standaard	Hoe maakbaar is Olympisch goud?	Opinion article by Johan Albrecht
18/08/2008	Knack	Nu de bagageband weer loopt	Comment by Marc De Vos
19/08/2008	Knack	Overleeft Yves Leterme de herfst?	Interview with Marc De Vos, on wage negotiations
20/08/2008	De Tijd	Arbeiden met het hoofd	Column by Marc De Vos
AUG. 2008	FD Magazine Vakblad voor de financiële professional	'Carrièrestappen': het Itinera Institute strikt Ivan Van de Cloot als hoofdeconoom	Article on career move of Ivan Van de Cloot

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23/08/2008	De Morgen	Europa versus Amerika	Column Ivan Van de Cloodt
26/08/2008	De Tijd	De onvermijdelijke correctie op de vastgoedmarkt is begonnen	Intervention by Ivan Van de Cloodt on the real estate market
26/08/2008	De Tijd	Hogere vastgoedprijzen zijn statistische illusie	Intervention by Ivan Van de Cloodt on the housing market
26/08/2008	L'Echo	Les prix de l'immobilier ont encore progressé cette année	Intervention by Ivan Van de Cloodt on the housing market
27/08/2008	Knack	'Echte kapitalisten'	Interview with Ivan Van der Cloodt on the crisis in the U.S and in Europe
27/08/2008	La Libre Belgique	L'ouvrier intellectuel	Column by Marc De Vos
28/08/2008	Trends	Groeivertraging kost 1.500 Euro per gezin	Interview with Ivan Van de Cloodt on economic growth
28/09/2008	Trends	Stagflatie is vooral een Europees verhaal	Interview with Ivan Van der Cloodt on European and American economics
03/09/2008	De Tijd	Het rommelt ook bij ons	Column by Ivan Van de Cloodt
04/09/2008	Trends	Vastgoedprijzen stabiel door immigratie	Interview with reference to Ivan Van der Cloodt
05/09/2008	De Tijd	KBC ziet recessie in België	Comment by Ivan Van der Cloodt

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12/09/2008	L'Echo	Et si l'Union se prenait un boomerang?	Interview with Ivan Van der Cloodt
11/09/2008	L'Echo	Infrastructures: trop de court terme	Opinion article by Ivan Van de Cloodt on investments in public infrastructure
11/09/2008	De Morgen	Echte toplonen verdienen je in het Midden-Oosten	Interview with Ivan Van de Cloodt on high wages
13/09/2008	De Morgen	Nucleonomics	Interview with Ivan Van der Cloodt
13/09/2008	Vacature	Manifest voor Talent	Interview with Marc De Vos
13/09/2008	De Standaard	Dichter bij Merckx	Column by Johan Albrecht
15/09/2008	De Standaard	Beurs presteert beter in verkiezingsjaar	Comment by Ivan Van de Cloodt on stock exchange business
16/09/2008	Het Laatste Nieuws	Wanbetalers overal even streng aanpakken	Comment by Ivan Van de Cloodt on the Government's Budget
17/09/2008	La Dernière Heure	Plus de 50.000 surdoués	Interview with Ivan Van de Cloodt on Gifted Education
17/09/2008	Grenz Echo	Hochbegabte Kinder besser erkennen und begleiten	Opinion article by Ivan Van de Cloodt on Gifted Education
17/09/2008	Le Soir	Mieux dépister les enfants surdoués	Article on the study Gifted education by Ivan Van de Cloodt

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17/09/2008	Sud Presse	Mieux dépister les enfants surdoués	Article on the study Gifted education by Ivan Van de Cloodt
17/09/2008	La Libre Belgique	La Phrase: Les cerveaux sont notre seule matière première	Quote by Ivan Van de Cloodt on Gifted education
17/09/2008	Metro	Itinera pleit voor screening slimme leerlingen	Opinion article by Ivan Van de Cloodt on Gifted education
17/09/2008	De Tijd	Ondernemen als bron van welvaart	Column by Ivan Van de Cloodt
17/09/2008	De Standaard	Hoogbegaafd: onderbenut talent	Article on the study on Gifted education by Ivan Van de Cloodt
17/09/2008	Het Belang van Limburg	Alles kan slechter	Interview with Ivan Van de Cloodt on the credit crisis
17/09/2008	Gazet van Antwerpen	Fortis even bij het beursafval	Comment by Ivan Van de Cloodt on the Fortis' shares crisis
17/09/2008	Klasse	Hoogbegaafd zijn is geen luxeprobleem	Article on the study on Gifted children by Ivan Van de Cloodt
18/09/2008	Het Laatste Nieuws	1 op 4 Belgen is ambtenaar: 'Afslanking overheid kan 10 miljard euro besparen'	Interview with Ivan Van de Cloodt on the government efficiency
18/09/2008	De Tijd	Reageren: Banken opnieuw in vrije val	Comment by Ivan van de Cloodt on the bank crisis

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18/09/2008	Trends	Het huizenmonster moet weer in zijn kooi	Comment by Ivan Van de Cloodt on the credit crisis
19/09/2008	Grenz Echo	Weniger Beamte notwendig	Opinion Article by Ivan Van de Cloodt on government efficiency
23/09/2008	Le Soir	D'autres crédits toxiques risquent d'exploser	Interview with Ivan Van de Cloodt on credit crisis
24/09/2008	De Standaard	Conjunctuurindex neemt duik	Opinion Article by Ivan Van de Cloodt.
24/09/2008	Het Nieuwsblad	Vertrouwen ondernemers naar laagste peil in vijf jaar	Opinion article by Ivan Van de Cloodt on entrepreneurship
24/09/2008	Knack	In 2001 waren er 100.000 mensen minder in overheidsdienst. Was het toen slechter?	Quote by Ivan Van de Cloodt
25/09/2008	Vlaams Parlement	2 Interpellaties door Sten Demeulenaere, Vlaams parlements lid, aan Min. Vandenbroucke over hoogbegaafdheid	Following the study by Ivan Van de Cloodt
25/09/2008	Trends	De negatieve spiraal van de dalende huizenprijzen en het stijgend aantal wanbetalingen van hypotheek; 'Dit is een economisch Guantanamo'.	Quote by Ivan Van de Cloodt
26/09/2008	De Standaard	Doorbreek de Belgische paradox	Column by Marc De Vos
26/09/2008	Le Soir	Wall Street continue à douter	Interview with Ivan Van de Cloodt on the financial crisis

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26/09/2008	L'Echo	La solution pour créer de la richesse	Interview with Ivan Van de Cloodt on entrepreneurship
27/09/2008	De Morgen	Krediet voor kennis	Column by Ivan Van de Cloodt
30/09/2008	Le Soir	Le poison lent de l'inflation	Opinion article by Ivan Van de Cloodt
30/09/2008	De Tijd	Blussen Fortis geslaagd, nu nog branddeuren plaatsen	Comment by Ivan Van de Cloodt on the Fortis bank crisis
30/09/2008	Industrie	Werkt de emissiehandel?	Column by Johan Albrecht
01/10/2008	L'Echo	Brisez le paradox belge	Column by Marc De Vos
01/10/2008	Knack	Het Fortis drama en de blunders van Maurice Lippens	Comment by Ivan Van de Cloodt on the bank crisis
01/10/2008	Het Laatste Nieuws	Crisis is nog niet ten einde	Interview with Ivan Van de Cloodt on the financial crisis
01/10/2008	Het Laatste Nieuws	Redding nog niet definitief	Interview with Ivan Van de Cloodt on the financial crisis
01/10/2008	De Standaard	Financieel kapitalisme onder vuur	Opinion article by Ivan Van de Cloodt on the financial crisis
01/10/2008	De Morgen	Leterme vraagt Fortis ontslagvergoeding van ex-topman niet uit te keren	Comment by Marc De Vos on the bounty system
01/10/2008	Tertio	Crisis als catharsis	Interview with Marc De Vos on the crisis

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02/10/2008	De Morgen	Armageddon voor het financiële kapitalisme?	Opinion article by Marc De Vos
02/10/2008	Het Nieuwsblad	Is een kleine bank veiliger dan een grootbank?	Opinion article by Ivan Van de Cloodt
03/10/2008	Trends	Crisis zal niet snel overgaan	Interview with Ivan Van de Cloodt on the crisis
03/10/2008	La Libre Belgique	L'Armageddon du capitalisme financier?	Opinion article by Marc De Vos
04/10/2008	Het Laatste Nieuws	Pure dagdromerij	Interview with Marc De Vos on the national strike
04/10/2008	L'Echo	Les 10 solutions: En sortir, au mieux et le plus vite possible	Opinion article by Ivan Van de Cloodt on the financial crisis
04/10/2008	Het Nieuwsblad	Kan Fortis nog altijd failliet gaan, mevrouw?	Interview referring to Ivan Van de Cloodt on the financial crisis
06/10/2008	De Morgen	De boer die de schuur liet openstaan	Comment by Ivan Van de Cloodt on the credit crisis and Alan Greenspan's heritage
08/10/2008	De Morgen	Tips van de experts	Opinion article by Ivan Van de Cloodt – tips for crisis
08/10/2008	De Morgen	Adam Smith had het allemaal al voorspeld	Opinion article by Marc De Vos on books to read during the crisis

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08/10/2008	Le Soir	La bonne solution, c'est de nationaliser Dexia	Opinion article by Ivan Van de Cloodt on the banking crisis
08/10/2008	Knack	Dit zal niet snel overgaan	Opinion article by Ivan Van de Cloodt on the VOLVO crisis
08/10/2008	De Tijd	Main Street na de meltdown	Column by Johan Albrecht
09/10/2008	Trends	Meest gelezen	Ivan Van de Cloodt in the top 10 of most read articles
10/10/2008	De Morgen	De kanarie van de kredietcrisis	Column by Ivan Van de Cloodt
10/10/2008	Website FOD Economie	Slank, zwaarlijvig of onbegrensd? Een analyse van de publieke tewerkstelling in België tussen 2001 en 2007	Opinion article by Johan Albrecht
10/10/2008	De Tijd	Van de Cloodt: 'Europa is een illusie gebleken'	Interview With Ivan Van de Cloodt on the financial crisis
10/10/2008	Trends Cash	Meer Vlamingen werken in de publieke sector	Article on the study by Johan Albrecht on public employment
10/10/2008	Metro	Bijna een derde van werknemers aan de slag in de openbare sector	Article on the study by Johan Albrecht on public employment
10/10/2008	De Standaard	Meer dan een derde werkt voor de overheid	Column by Johan Albrecht
11/10/2008	Het Belang van Limburg	Overheidstewerkstelling	Opinion article by Johan Albrecht on public employment

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**Press Coverage**


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13/10/2008	De Morgen	Discussiëren over pompierwater terwijl we de brand moeten blussen	Comment by Ivan Van de Cloot on the parties organized by the banks in full crisis
13/10/2008	Het Nieuwsblad	Eén op de drie Belgen werkt voor de overheid	Opinion article by Johan Albrecht
14/10/2008	De Morgen	'Crisisvoorspeller' wint Nobelprijs	Comment by Ivan Van de Cloot on the Nobel Prize Winner
15/10/2008	De Standaard	Begrotingsopstellers lijden aan kasteelcomplex	Opinion article by Ivan Van de Cloot
15/10/2008	De Tijd	Red het kapitalisme van de kapitalisten	Column by Ivan Van de Cloot
15/10/2008	L'Echo	Ce budget n'est pas crédible	Interview with Ivan Van de Cloot on the budget
16/10/2008	De Tijd	5.000 jobs weg sinds begin juli: Groeivoorspelling	Opinion article by Ivan Van de Cloot
17/10/2008	De Standaard	State of Disunion	Column by Marc De Vos
18/10/2008	Vacature Magazine	Duits systeem niet zomaar kopieerbaar	Column by Johan Albrecht
18/10/2008	Vacature Magazine	Manifest voor Talent: reacties blijven binnenstromen	Interview with Marc De Vos
20/10/2008	Livios (internetkrant)	Stokkende vastgoedverkoop en een stijgende huurmarkt	Interview with Ivan Van de Cloot on the housing market

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 Press Coverage
 

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21/10/2008	De Standaard	Werk zoekt student	Interview with Marc De Vos on the development of student work
21/10/2008	Metro	Vier op de tien werken voor de overheid	Opinion article on the study Public services by Johan Albrecht
22/10/2008	De Tijd	Marx, Darwin of toch Marx?	Column by Johan Albrecht
22/10/2008	De Morgen	Waarom de regering zelfs Ethias niet laat vallen	Interview with Ivan Van de Cloodt on the insurance companies
22/10/2008	De Morgen	Waarom moeten wij Nobelprijswinnaar Paul Krugman lezen?	Review by Ivan Van de Cloodt on the book 'the conscience of a liberal'
23/10/2008	Trends	Remedies tegen recessie	Interview with Ivan Van de Cloodt on the recession
24/10/2008	De Standaard	Juiste prikkels voor de Napoleons van het financiewezen	Interview with Ivan Van de Cloodt on the banking crisis
25/10/2008	De Morgen	Verwaarlozing van onze 'slimme' kinderen	Column by Ivan Van de Cloodt
27/10/2008	De Standaard	Het debat over de bonussen gaat verder. Wie is verantwoordelijk en wie is moedig?	Interview with Ivan Van de Cloodt
28/10/2008	Het Laatste Nieuws	Uw geld is veilig	Interview with Ivan Van de Cloodt on the banking crisis
29/10/2008	De Tijd	Hengelen naar aandacht	Column by Ivan Van de Cloodt

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**Press Coverage**


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29/10/2008	Belga	Plots meer overheidsbanen in Vlaanderen dan in Wallonië	Opinion article on the study on public services by Johan Albrecht
29/10/2008	De Standaard	Vlaanderen heeft plots meer overheidsbanen dan Wallonië	Opinion article on the study on public services by Johan Albrecht
2008/6	Nieuwsbrief VFB	Viering van een gouden voorzitter, Emiel Van Broekhoven	Interview with Marc De Vos about ageing in Belgium
31/10/2008	De Morgen	Inflatie daalde vorige maand fel	Interview with Marc De Vos on inflation
31/10/2008	Het Nieuwsblad	België telt dubbel zoveel kabinetslui als Frankrijk	Opinion article on the Itinera study on government efficiency
31/10/2008	De Tijd	Overheid kan beter én goedkoper functioneren	Opinion article on the Itinera study on government efficiency
31/10/2008	De Standaard	België heeft dubbel zoveel kabinetslui als Frankrijk	Opinion article on the Itinera study on government efficiency
31/10/2008	De Morgen	Vervotte: Fouten in berekening in Itinera studie	Reaction by Minister Vervotte on the Itinera study on government efficiency
31/10/2008	De Morgen	Onderzoek van denktank Itinera zet Belgische overheden op dieet	Interview with Jean Hindriks on the Itinera study on government efficiency

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## Press Coverage

31/10/2008	Metro NL	Verjonging ambtenarij levert staat miljarden op	Opinion article on the Itinera study on government efficiency
31/10/2008	Het Belang van Limburg	Objectieve bondgenoten	Opinion article on the Itinera study on government efficiency
31/10/2008	Het Belang van Limburg	Belgische overheid presteert ondermaats	Opinion article on the Itinera study on government efficiency
31/10/2008	Gazet van Antwerpen, Kempen	Senaat, kabinetten en provincies? Afschaffen!	Opinion article on the Itinera study on government efficiency
31/10/2008	De Standaard	Wat een geluk dat ons bestuur zo inefficiënt is.	Interview with Jean Hindriks and Marc De Vos on the study on government efficiency
31/10/2008	Sudpresse	Conseils pour une bonne gouvernance	Interview with Jean Hindriks on government efficiency, Itinera study
31/10/2008	Metro FR	Remplacer les fonctionnaires pour financer le vieillissement	Opinion article on Itinera study on government efficiency
31/10/2008	L'Echo	Un saut qualitatif des services publics	Interview with Jean Hindriks on government efficiency, Itinera study
31/10/2008	L'Echo	Itinera: l'administration, ce n'est pas seulement un coût	Interview with Jean Hindriks on government efficiency, Itinera study

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**Press Coverage**


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31/10/2008	Le Soir	L'Etat: utile si efficace	Article on Itinera study on government efficiency
31/10/2008	De Tijd	Kunstmarkt koelt af door crisis	Opinion article by Ivan Van de Cloot on investments in art
31/10/2008	La Libre Belgique	L'Etat, utile si efficace. Trente propositions pour améliorer sa qualité	Article on the Itinera Study on government efficiency by Jean Hindriks
31/10/2008	Le Vif	Davantage de fonctionnaires en Flandre	Opinion article on the study government Efficiency by Jean Hindriks
04/11/2008	De Tijd	Economie krimpt heel volgend jaar	Opinion article by Ivan Van de Cloot
04/11/2008	Jobat	Naar een nieuw ontslagrecht	Opinion article by Marc De Vos
04/11/2008	De Standaard	Waarom president Obama risico's inhoudt	Opinion article by Marc De Vos
04/11/2008	Report du conseil central de l'économie	Itinera Institute, note 2007/14 "Face aux disparités régionales, faut-il promouvoir la mobilité ou régionaliser les salaires ?"	Quotation of source on note of Jean Hindriks
05/11/2008	Indymedia	Jacques Attali: ook huisvesting is publieke dienst	Opinion article on the conference with Jacques Attali and the study on government efficiency by Jean Hindriks

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 Press Coverage
 

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5/11/2008	De Standaard	Inflatie zakt volgend jaar onder 2 procent	Opinion article by Ivan Van de Cloodt
06/11/2008	Trends	Pleidooi voor een efficiënte overheid	Opinion article on the study 'Government efficiency' by Jean Hindriks
8/11/2008	De Morgen	Obama for president	Column by Ivan Van de Cloodt
12/11/2008	La Libre Belgique	Vers un nouveau droit de licenciement	Column by Marc De Vos
13/11/2008	Trends	Meer werken & harder werken, of recessie slikken	Interview with Marc De Vos on the impact of the economic crisis on the labour market
14/11/2008	De Standaard	Bailout basta	Column by Marc De Vos
14/11/2008	Het laatste Nieuws	Recessie	Interview with Ivan Van de Cloodt on the recession
18/11/2008	De Morgen	De budgettaire extravagantie van het tijdperk Guy Verhofstadt	Column by Ivan Van de Cloodt
17/11/2008	L'Echo	Bailout Basta	Column by Marc De Vos
17/11/2008	VOKA-Nieuws	Voor u gelezen: Gelijke kansen op school	Opinion article on the study Gifted children by Ivan Van de Cloodt
19/11/2008	De Standaard	Leve de klassieke spaarbank	Opinion article by Ivan Van de Cloodt
19/11/2008	Knack	Alle krediet verloren	Interview with Ivan Van de Cloodt on the banking crisis

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**Press Coverage**


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19/11/2008	De Tijd	Nucleair cordon sanitair	Column by Johan Albrecht
19/11/2008	Le Vif	Trop de fonctionnaires en Belgique?	Opinion article by Jean Hindriks
20/11/2008	De Tijd	Belgische consument somberst in vijftien jaar	Opinion article by Ivan Van de Cloodt
20/11/2008	L'Echo	Un sauvetage qui retarde la noyade	Opinion article by Marc De Vos
21/11/2008	La Libre Belgique	Le fonctionnaire et le chômeur	Opinion article by Jean Hindriks
21/11/2008	De Tijd	Economen verwachten zware recessie	Opinion article by Ivan Van de Cloodt
21/11/2008	Le Vif	Itinera n'est pas un think tank libéral	Rectification article on the previous publication on Itinera by Jean Hindriks
21/11/2008	Het Laatste Nieuws	Economen verwachten 50.000 extra werkloze Belgen in 2009	Opinion article by Ivan Van de Cloodt
22/11/2008	De Morgen	Roerige tijden	Column by Ivan Van de Cloodt
22/11/2008	L'Echo	Le fonctionnaire et le chômeur	Column by Jean Hindriks
25/11/2008	De Volkskrant	Massaontslag is vaak kuddegedrag	Interview with Marc De Vos on the economic crisis and on the labour market
25/11/2008	De Standaard	Conjunctuur zakt ineen	Opinion article by Ivan Van de Cloodt

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## Press Coverage

25/11/2008	L'Echo	La Belgique n'a pas les moyens	Interview with Ivan Van de Cloodt on the economic crisis and the Belgian budget
25/11/2008	Werkwinkel	De evolutie van de arbeidsmarkt	Interview with Marc De Vos on the evolution on the labour market
26/11/2008	De Tijd	overheidscontrole, ja maar...	Column by Ivan Van de Cloodt
26/11/2008	L'Echo	Faut-il s'inspirer de l'exemple français pour réformer notre système de soins de santé?	Opinion article by François Daue and Brieuc Van Damme
26/11/2008	Grenz Echo	Defizit kein Tabu mehr	Interview with Ivan Van de Cloodt on measures for the financial crisis
27/11/2008	Trends	Minder ambtenaren volstaat niet	Interview on government efficiency with Jean Hindriks
27/11/2008	Le Soir	Plus qu'on est de fous, mieux on va s'en sortir	Interview with Ivan Van de Cloodt on the European recovery plan
27/11/2008	Trends	Belgische industrie staat voor gitzwarte periode	Interview with Ivan Van de Cloodt on the economic crisis
28/11/2008	De Standaard	Placebo Keynes	Column by Marc De Vos
28/11/2008	Het Laatste Nieuws	Koopkracht stijgt door forse daling van inflatie – 'Ademruimte voor gezinnen'	Article on inflation with comment by Ivan Van de Cloodt

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**Press Coverage**


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02/12/2008	L'Echo	Prise de contrôle sur les banques	Opinion article by Ivan Van de Cloodt
03/12/2008	De Tijd	Meer publieke investeringen? Banana!	Column by Johan Albrecht
03/12/2008	L'Echo	La construction, antidote à la crise?	Opinion article by Ivan Van de Cloodt
04/12/2008	Trends	Kritiek op Keynes-aanpak in infrastructuur	Interview with Ivan Van de Cloodt on the economic crisis and the public investments
04/12/2008	L'Echo	La croissance du PIB belge tombe à 1,3 %	Opinion article by Ivan Van de Cloodt
05/12/2008	Trends	We moeten nu voor inflatie bidden	Opinion article by Ivan Van de Cloodt
05/12/2008	Het laatste Nieuws	ECB voert grootste renteverlaging ooit door	Article on the reduction of the rate of interest with comment by Ivan Van de Cloodt
06/12/2008	De Morgen	Van zeepbel tot correctie	Column by Ivan Van de Cloodt
06/12/2008	L'Echo	Réformer l'Etat: comment est-ce possible?	Opinion article by Jean Hindriks
06/12/2008	Jobat	Deeltijds is ook goed	Opinion article by Ivan Van de Cloodt
06/12/2008	De Tijd	The decline of Belgium's economic and social performance	Interview with Marc De Vos
09/12/2008	De Tijd	Geef innovatieve geneesmiddelen een kans	Opinion article by François Daue, Ivan Van de Cloodt en Brieuc Van Damme

## Press Coverage

09/12/2008	L'Echo	Abaissement de la TVA: ce que cela changerait	Interview with Ivan Van de Cloodt on the recovery of the economy
09/12/2008	P-Magazine	Ergste economische crisis in tachtig jaar, maar... Het domste wat je kan doen, is op je geld gaan zitten	Interview with Marc De Vos on the Economic crisis
10/12/2008	Het Laatste Nieuws	Sinds 1 december 35.000 ontslagen	Article on the recession with comment by Ivan Van de Cloodt
11/12/2008	De Morgen	IPA, of de droevige staat van het Belgische overlegmodel	Opinion article by Marc De Vos
11/12/2008	De Tijd	Nooit meer lachen met Cassandra	Opinion article by Ivan Van de Cloodt
11/12/2008	Het Laatste Nieuws	Een krankzinnig plan	Article on the recovery plan with comment by Ivan Van de Cloodt
11/12/2008	Het Laatste Nieuws	Herstelplan schiet doel voorbij	Interview with Ivan Van de Cloodt on the recovery plan
12/12/2008	De Standaard	Crisispsychose	Column by Marc De Vos
12/12/2008	La Libre Belgique	Pourquoi n'a-t-on pas stimulé l'investissement?	Opinion article by Jean Hindriks
12/12/2008	Le Vif	Les 100 personnalités de 2008: Jeune loup, brasseur d'idées	Opinion article on Jean Hindriks
15/12/2008	Diplomatic World n° 21	Réussir la réforme de l'État	Opinion article by Jean Hindriks

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**Press Coverage**


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DECEMBER 2008	Tribune	Personeelsleden van een openbare dienst, hebben een andere motivatie dan werknemers in de privé	Interview with Ivan Van de Cloodt
16/12/2008	Het Laatste Nieuws	Dit is een gemiste kans	Article on the Fortis judgment with comment by Ivan Van de Cloodt
16/12/2008	L'Echo	Face à la crise, la politique Belge doit se focaliser sur les réformes politiques	Opinion article by Marc De Vos
16/12/2008	Le journal du Médecin	Traitement de choc pour nos soins de santé	Article on the Healthcare study by François Daue
16/12/2008	De Artsenkrant	Schoktherapie voor een duurzaam zorgsysteem	Article on the Healthcare study by François Daue
17/12/2008	De Morgen	Belg betaalt steeds meer ziektekosten uit eigen zak	Article on the healthcare study "The future of Health Care: diagnosis & treatments" by François Daue
17/12/2008	De Standaard	Kwaliteit zorg niet gemeten	Interview with François Daue on his study "The future of Health Care: diagnosis & treatments"
17/12/2008	De Tijd	Coördinatie is sleutel tot moderne gezondheidszorg	Article on "The future of Health Care: diagnosis & treatments" study by François Daue

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 Press Coverage
 

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17/12/2008	De Standaard	400.000 werken aan gezondheid	Article on "The future of Health Care: diagnosis & treatments" study by François Daue
17/12/2008	Knack	Derde golf in de zorg	Interview with François Daue on the study "The future of Health Care: diagnosis & treatments"
17/12/2008	Gazet van Antwerpen	Studie over gezondheidszorg investeer meer in personeel	Article on the healthcare study "The future of Health Care: diagnosis & treatments" study by François Daue
17/12/2008	L'Echo	La santé est un vecteur de croissance de l'économie	Interview with François Daue on the healthcare study "The future of Health Care: diagnosis & treatments"
17/12/2008	De Tijd	Woorden en daden	Column by Johan Albrecht
17/12/2008	Knack	Algemeen belang moet eindelijk voorrang krijgen	Article on the Fortis crisis with comment by Ivan Van de Cloot
17/12/2008	Het laatste Nieuws	Scheiding der machten	Article on the government and verdict for Fortis

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**Press Coverage**


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17/12/2008	Gazet van Antwerpen	Wat bezielt Leterme?	Article and opinion of Ivan Van de Cloot on the government and Fortis
17/12/2008	La Libre Belgique	L'Etat doit (re)devenir beaucoup plus performant	Interview with Jean Hindriks on government efficiency
18/12/2008	De Telegraaf	Politieke crisis in België over lot bankverzekeraar	Article on the Fortis crisis, opinion of Ivan Van de Cloot
18/12/2008	De Standaard	Belgisch Fortis groots project	Opinion article by Ivan Van de Cloot
18/12/2008	Trends Cash	Sociaal akkoord is slechts een kompas	Article on the social agreement and the wage control by Marc De Vos
18/12/2008	De Morgen	De Apocalyps is niet nakend	Column by Ivan Van de Cloot
18/12/2008	Indymedia.be	Non-Profit groeit met 52% op 10 jaar	Article on the nonprofit sector and the Itinera healthcare study
20/12/2008	De Morgen	Als een fundament klappen krijgt	Column by Ivan Van de Cloot
22/12/2008	De Standaard	Crisis kan louterend werken	Opinion article by Marc De Vos
23/12/2008	De Tijd	Belgische economie op weg naar slechtste jaar sinds 1975	Opinion article by Ivan Van de Cloot

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## Press Coverage

23/12/2008	De Morgen	Bouwen aan een nieuwe wereld, letterlijk	Opinion article by Ivan Van de Cloot
23/12/2008	De Standaard	Bedrijfsleiders pessimistischer dan ooit	Article on the Belgian economy quoting Ivan Van de Cloot
23/12/2008	De Tijd	Oudgediende Martens moet brokken lijmen	Article on political crisis quoting Ivan Van de Cloot
24/12/2008	De Tijd	België is structureel in verval	Interview with Marc De Vos
25/12/2008	Trends	Vastgoed krijgt klappen	Article on the real estate market, mentioning Ivan Van de Cloot
29/12/2008	L'Echo	Accord de la Saint Nicolas	Opinion article by Marc De Vos

## Actions

The Itinera Institute seeks to actively distribute, spread and promote the results of its policy research. This section regroups all the actions that have been undertaken in this respect, both by the Institute and by third parties. However, for reason of discretion and confidentiality, this section does NOT list informal meetings.

23/09/2008	Parlementaire vraag aan Minister Vandenbroucke over maatregelen voor kinderen met leervoorsprong	Vlaams Parlement	Following the study by Ivan Van de Cloot and Carl Van Keirsbilck
25/09/2008	2 interpellaties door Stern Demeulenaere, Vlaams parlementariër, aan Minister Vandenbroucke over hoogbegaafdheid	Vlaams Parlement	Following the study by Ivan Van de Cloot and Carl Van Keirsbilck
18/11/2008	De Vlaamse overheid helpt de economie op koers houden	Road show Patricia Ceysens, Brussel	Ivan Van de Cloot
18/11/2008	Vision on current & future roles of hospitals: Roadmap for healthcare systems	E-health congress 2008, TMAB	François Daue
20/11/2008	Conference Tour 'Beyond Copernicus'	UFENM, Lessine	Jean Hindriks
28/11/2008	Conference Tour 'Beyond Copernicus': Séminaire Politique Economique	UC Louvain	Jean Hindriks
02/12/2008	Conference Tour 'Beyond Copernicus' Debat: een doelgerichte Vlaamse overheid	Seminar DAR (Flanders), Blankenberge	Marc De Vos
06/12/2008	Conference Tour Future of Healthcare	MID-MC, Brussel	François Daue
11/12/2008	Conference Tour 'Beyond Copernicus': Academic workshop on rethinking Belgium's foundations at University Foundation	Union Wallonne des Entreprises, Vieux-Genappe	Jean Hindriks
12/12/2008	Challenges of Healthcare in Belgium	Roche, Brussels	François Daue
18/12/2008	Conference Tour 'Beyond Copernicus'	Rotary Club, Namur	Jean Hindriks
19/12/2008	Conference Tour 'Beyond Copernicus'	SPF Finance & SPF Budget	Jean Hindriks

The year 2008 saw the realisation of many new projects. Among the most important ones are:

- A strategic reflection on brand making and communication, the first phases of which were implemented in 2008 through a pyramid system of communication and a more accessible format for publications.
  - A real turnover of the house style of the Itinera Monographs.
  - Ensuring the parallel publication in both Dutch and French of all major Itinera reports.
  - A regular series of Itinera Lectures with distinguished national and international guest speakers.
  - Two major conferences with luminary figures: one on the future of universities with Lawrence Summers, the other on public sector performance with Jacques Attali.
  - A regular Itinera opinion column in several major newspapers.
  - Turning the ezine into a truly monthly serial.
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## 1. Staff

**MARC DE VOS** is the director of the Itinera Institute. He holds a Licentiate and Doctorate in Law (Universiteit Gent), a Master in Social Law (Université Libre de Bruxelles), and a Master of Laws (Harvard University). He teaches Belgian, European and international employment and labour law at Ghent University and the University of Brussels (VUB). He is the author of several books and over one hundred scientific articles. He frequently publishes, lectures and debates on issues of labour and employment law, European integration, labour market reform, pensions, ageing, health care and the welfare state, both nationally and internationally, and in academic, professional and policy circles, as well as in the media.

**IVAN VAN DE CLOOT** is chief economist at the Itinera Institute. He studied economics at the University of Antwerp and was research assistant for two years in the domain of public finances. As a consultant he helped preparing the liberalisation of the gas and electricity market in Belgium. Afterwards he worked as an economist for the research department of ING/BBL for 6 years. On top of cyclical analysis he specialized in the analysis of the structural characteristics of the Belgian economy. Ivan wrote about pensions but also about the liberalisation of the railway traffic, the economic aspects of immigration, entrepreneurship and healthcare. As a commentator for financial and economic events, he often appears in the written and audio-visual media. He has a column in De Tijd and De Morgen.

**JOHAN ALBRECHT** is a senior fellow at the Itinera Institute. He studied at the universities of Ghent and Oxford and has a PhD in environmental economics from Ghent University. He teaches environmental and energy economics, as well as a course on the US economy (Ghent University). He is the author of two books and over thirty publications in international journals and volumes. As scientific advisor, he worked for Belgian and international organisations in the fields of technology policy and economic methodology. The focus of his recent research is on public policy analysis.

**JEAN HINDRIKS** is a senior fellow at the Itinera Institute. He obtained his BA, MA and PhD in Economics at the University of Namur. A former lecturer in economics at the University of Exeter and at Queen Mary, University of London, he is currently professor in Economics at the Université Catholique de Louvain (UCL). He also serves as co-director of Centre of Operations Research and Economics (CORE) and as director of Undergraduate Studies in Economics and Management at the UCL. A co-editor of several academic journals and a member of the International Monetary Fund's panel of fiscal experts, he has published widely and internationally on issues of public economics and political economy.

**FRANÇOIS DAUE** is a senior fellow at the Itinera Institute. He obtained his Licentiate and Master in Economics at the University of Namur. After two years of research for scientific policy programme services, he was during six years the adjunct director for the French-speaking federation of hospitals (FIHW). He was administrator-director at Deloitte & Touche Belgium where he led during ten years the consulting department for the healthcare sector, and served as European director of the Healthcare Business Group for Deloitte & Touche. He is currently a senior fellow at the Itinera Institute and leads the Itinera Health Care Project.

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**BRIEUC VAN DAMME** is a fellow at the Itinera Institute. He holds a Bachelor Degree in Economic and Social Sciences (Namur University, 2004), a Master in Economic Sciences – international and development economics specialization (Leuven University, 2006) and a Master of Arts in European Economics (College of Europe, 2007). After his Government and Public Services consultant job at Accenture, Brieuc joined the Itinera team in March 2008.

**ISABELLE MARTIN** is a fellow at the Itinera Institute. She holds a Master's degree in Economics (University of Namur, 2007) and is about to complete a Master of advanced studies in Economics (KUL). She specialized in monetary economics and international trade but also developed an interest in economic topics as employment, ageing, and taxation. During her studies, she cofounded a club of student entrepreneurs (CEE Namur) whose main objective was to inform students about starting a business.

**JEAN-MARIE VAN DEN BORRE** is responsible for external relations at the Itinera Institute. He holds a doctorate in Law, a licentiate notaryship and a licenciate in European Law (Universiteit Gent). He started his career as legal council, and later shifted to the headhunting industry where he took up various management positions.

**KATRIEN SCHOLLAERT** is responsible for Itinera Institute events and communication. She studied History at the University of Gent. She acquired her professional experience in events & communication with Brussels Airlines and Antalis, before she joined the Itinera Institute as Events & Communication Manager.

**MIRIAM MORRENS** is the office manager of the Itinera Institute. She obtained a professional Bachelor in the Marketing, as well a Pedagogic degree. Miriam fluently speaks 5 languages, and built up a broad work experience in large and smaller companies in several functions, as Marketing Assistant, Account & Business Development Manager and Personal Assistant.

## 2. Advisory Board

The Itinera Institute is supported by a seasoned advisory board that reflects the Institute's key characteristics: utmost professionalism, complete Belgian scope, international perspective, across party lines. Members of the advisory board are leaders from different occupations.

**DIRK BROSSÉ** is an internationally acclaimed conductor and composer.

**GÜNTER BURGHARDT** was Chief of Staff for the former European Commission President Jacques Delors, and served as the Commission's Political Director, as the Director General for External Relations and as EU ambassador to the US. He has recently joined the global trade and government affairs practice of a major transatlantic law firm, acts as a special advisor to the European Commission and lectures at the College of Europe in Bruges and at Ghent University.

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## Itinera Institute People

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**LUC COENE** is a former member of the Belgian Senate and served as Chef de cabinet to the Belgian Prime Minister. He is currently vice-governor of the Belgian national Bank.

**VISCOUNT ETIENNE DAVIGNON** is a former member of the European Commission. He is currently vice chair of Suez-Tractebel and Umicore as well as a board member in several companies and institutions.

**HERMAN DE BODE** is a Director at McKinsey & Co Belgium. He advises business leaders of public and private companies on strategic, organisational and operational issues. He specializes in serving public sector companies such as transport and telecommunication providers.

**MARCIA DE WACHTER** is a director and an honorary vice-governor of the National Bank of Belgium. She holds several other mandates in the financial and insurance sector, including a membership of the Superior Finance Council and an advisory position at the Bank for International Settlements.

**MARK EYSKENS** has had a long and distinguished career as MP, cabinet member and prime minister in Belgium. A professor emeritus in economics at the Katholieke Universiteit Leuven, he is a prolific author and publicist.

**BERNARD FOCCROULLE** is an internationally renowned organist. He is the general director of La Monnaie theatre and opera house, as well as the president of Opera Europa.

**MICHEL HANSENNE** has held several ministerial positions at regional and federal level in Belgium. He is a former Director-General of the International Labour Organisation.

**PHILIPPE HERREWEGHE** is a foremost conductor, artistic director and founder of Collegium Vocale and La Chapelle Royale.

**JOHN MONKS** is the general secretary of the European Trade Union Confederation and a Visiting Professor to the School of Management at the University of Manchester.

**JIM O'NEILL** is Head of Global Economic Research for Goldman Sachs (since 2001). He holds a Ph.D. from the University of Surrey and has extensive experience as an analyst and economic researcher at several large financial institutions.

**ANDRÉ OOSTERLINCK** is a former rector of the Katholieke Universiteit Leuven, where he is full professor in the Department of Electrical Engineering. He is the president of the Associatie KULeuven and a board member in several companies.

**WILLY PEIRENS** is a former president of the Algemeen Christelijk Vakverbond in Belgium and of the World Confederation of Labour.

**PETER PRAET** is a director at the National Bank of Belgium. A lecturer in monetary theory and economic policy at the Université Libre de Bruxelles and at the Solvay Business School, he also serves in several international financial institutions.

**FRITS SCHUITEMA** is a former CEO of Philips Belgium and has had a long international career in Asia, Central America, Africa and at the Philips Headquarters. He is currently a Board member of the Eindhoven Football Club PSV and holds several other positions in business and charity organisations.

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**LEONARD SHRANK** is the CEO of SWIFT and the president of the American Chamber of Commerce in Belgium.

**PIET STEEL** has had a distinguished career as a Belgian diplomat, serving as Consul-General in Hong Kong and as Ambassador of Belgium in Vietnam. A former Director Public Affairs for Solvay, he is currently Vice-President of External Affairs at Toyota Motor Europe and the chairman of the Belgium Hong-Kong Society.

**JACQUES-FRANÇOIS THISSE** is professor of economics at the Université Catholique de Louvain and director of its Centre for Operational Research and Economics (CORE). He is a renowned expert in the economics of geography and industrial economics. He is a member of the Econometric Society. The recipient of the Francqui Chair in social sciences in 1999-2000, he has taught at universities around the world. He also serves as an expert for the World Bank and the European Investment Bank.

**LUC VAN DEN BOSSCHE** has had a long and distinguished career as MP and cabinet member in several federal and regional governments in Belgium. He is currently chairman of the Brussels International Airport Company and of the Associatie UGent, as well as board member in several companies.

**WOUTER VANDENHAUTE** is managing director of television production company Woestijnvis.

**LUC VANSTEENKISTE** is a former president of the Federation of Enterprises in Belgium. The 2000 manager of the year in Belgium, he is currently the managing director of Recticel.

**CATHERINE VERFAILLIE** is professor of Medicine, the deputy director of the Stem Cell Institute at the University of Minnesota and the director of the Stem Cell Institute at the Katholieke Universiteit Leuven.

### 3. Steering Committee Health Care Project

Healthcare is more than one of the nine Itinera Issues. Given the importance of health and health care and the challenges facing its organisation, healthcare is one of Itinera's priorities. A special and multiyear Health Care Project started in 2007, with two major reports launched in 2008. This important project is flanked by a wide steering committee, whose composition reflects the diversity and complexity of the health care sector.

**BERNADETTE ADNEN** is an economist and senior counsellor at the Federation of Enterprises in Belgium. She is member of the management board of different social security affairs and in particular RIZIV-INAMI Rijksinstituut voor ziekte- en invaliditeitsverzekering / Institut National d'Assurance Maladie-Invalidité (RIZIV – INAMI).

**LIEVEN ANNEMANS** is a Professor of Health Economics at Ghent University and Brussels University. He is chairman of the Flemish Health Council, advising the Flemish Minister of Health, Past-President of ISPOR, the International Society for PharmacoEconomics and Outcomes Research, and was previously advisor the Federal minister of social affairs, Frank Vandenbroucke.

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## Itinera Institute People

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**FILIP BABYLON** is a pharmacist. He is vice-president of the Association Pharmaceutique Belge / Algemene Pharmaceutische Bond, president of the Instituut voor Farmaco-Epidemiologie van België / Institut Pharmaco-Epidémiologique belge and member of the Commissie Tegemoetkoming Geneesmiddelen (RIZIV – INAMI).

**AGNÈS BODE** is the general director of Familiehulp.

**PIET CALCOEN** is a medical doctor and a lawyer. He is the medical director of DKV where he is responsible for the medical and legal affairs. He has a special interest in ethics. He previously worked for McKinsey&Company, the Christian sickness fund and for the Flemish Minister of Well-Being, Public Health and Family Affairs.

**JEAN-JACQUES CASSIMAN** is a doctor. He is a professor of human genetics at the KULeuven. He is involved in many organisations and projects related to human genetics. He is the secretary of the European Platform for Patient Organization, Science and Industry and vice-president of the Flemish Institute for Science and technological Aspects of the Flemish Parliament. Since 2007, he has been the president-elect of the European Society for Human Genetics.

**ALAIN DE WEVER** is Professor at the Faculty of Medicine, Institute of Public Health, Pharmacy Institute, Solvay Commercial Institute, MMISS and CIMM (University Centre of Medical Management) at the Free University of Brussels (ULB), more particularly in hospital management and in health economy. In addition to his academics activities, he is Director/Manager of the limited liability company D.W.H.C.C (De Wever Health Care Consulting) for hospitals and pharmaceutical companies. Prior to the setting up of D.W.H.C.C. he was Chairman and Managing Director of Glaxo Wellcome Belgium S.A., Official Advisor to Ph. Busquin and Ph. Moureaux, Ministers of Social Affairs, Medical Director of the University Hospital of Brussels Erasme and of the University Hospital Brugmann.

**CATHERINE DRUEZ** is a doctor of pharmacy, specialised in pharmaceutical legislation. She also teaches at the Pharmacy School of the Université Catholique de Louvain.

**GUY DURANT** is an administrator of the Cliniques Universitaires St-Luc and president of the Belgian Hospitals Association. He also teaches at the Université Catholique de Louvain.

**WALTER KESSLER** is a medical overseer of the Centre Hospitalier Chrétien in Liège and practices medicine at the Cliniques St Joseph.

**PAUL KESTENS** is a renowned economist. He was the director of the Department of Applied Economics of the Université libre de Bruxelles (DULBEA).

**THIERRY KLEIN** is a medical director at the CHU of Hornu.

**JEAN-MARC LAASMAN** holds a master in economics from the Université Libre de Bruxelles where he also was a researcher. He worked as a councillor for several Belgian governments on subjects related to social security and healthcare. He is now the director of the research centre of the Socialistische Mutualiteiten / Mutualités Socialistes.

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**PASCAL MERTENS** is the general director of the Onafhankelijke Ziekenfondsen / Mutualités Libres.

**LEO NEELS** is a lawyer and director of the pharmaceutical organization pharma.be.

**HERMAN NYS** teaches medical law at the K.U.Leuven. He is also the director of the Centre for Bioethics and Law, member of the Federal Commission on Bioethics and president of the Nikolaas Hospital in Sint Niklaas.

**HUGO ROBAYS** is the director of the Pharmacy department at the University Hospital in Ghent. He also teaches at Ghent University.

**WAUTHIER ROBYNS** holds a degree in Law. He is director of Assuralia, the professional federation of insurance companies. He is responsible for communication and international affairs. He also teaches at EHSAL/HUB in Brussels and is member of the European Economic and social Committee.

**PATRICK RUTTEN** is the medical director of the Centre Hospitalier de l'Ardenne. He is an expert in hospital management and is a member of the Conseil national des Etablissements de Soins and of the Conseil Wallon des Etablissements de Soins.

**ERIK SCHOKKAERT** holds a PhD in Economics. He teaches health and public economics at the K.U.Leuven and he is the director of the Centre for Economics and Ethics.

**IVAN VAN DER MEEREN** is a doctor and a director of the Nationaal verbond van Socialistische Mutualiteiten / Union Nationale des Mutualités Socialistes.

**JAN VAN EMELEN** studied medicine. He has relevant experience in fields related to labour medicine, policy and sick funds. He is director of Strategic studies and Communication of the Onafhankelijke Ziekenfondsen / Mutualités Libres.

**ANN VERHAEGEN** is a doctor at the Ziekenhuis Netwerk Antwerpen and director of the Vlaamse Diabetes Vereniging.

#### 4. Experts

The Itinera Institute is flanked by a multinational group of reputed experts which are all leaders in their respective discipline. The Itinera Institute uses this pool as preferential referral base for specific activities and publications. The bios of the experts are available in English, Dutch, and French on [www.itinerainstitute.org](http://www.itinerainstitute.org).

Name	Field	Institution
Achterhuis Hans	Philosophy, Welfare State, Health Economics	Twente University
Bäckman Olof	Sociology	Stockholm University and Institute for Future Studies

## Itinera Institute People

<b>Blauwens Gust</b>	Transport Economics	Antwerp University
<b>Bodenheimer Thomas</b>	Health Policy Systems	University of California
<b>Boyer Robert</b>	Knowledge Economy & European Economy	EHESS
<b>Claassen Rutger</b>	Philosophy of Economic Thinking	Utrecht University
<b>Colombatto Enrico</b>	Economics	University of Turin
<b>Cox Robert</b>	Scandinavian Model, Comparative Politics & Public Policy	Oklahoma University
<b>De Poorter Ben</b>	Economic Analysis of Law	Ghent University
<b>Devos Carl</b>	Political Science	Ghent University
<b>Eraly Alain</b>	Sociology	Free University of Brussels ULB
<b>Gernay Catherine</b>	Sustainable Development	GRC Consult
<b>Lecaussin Nicolas</b>	Public Policy Analysis	Ifrap
<b>Lieffering Duncan</b>	Political Science and Environment	University of Nijmegen
<b>Parikh Ashok</b>	Poverty, Development and Liberalisation	University of East Anglia
<b>Pichault François</b>	Sociology and HRM	University of Liège
<b>Pirnay Fabrice</b>	Management	University of Lille
<b>Pyöria Pasi</b>	Scandinavian Model & Finnish Information Society	University of Tampere
<b>Saint-Paul Gilles</b>	Political Economy & Labour Market	Toulouse University
<b>Schoors Koen</b>	Economies in Transition	Ghent University
<b>Sleuwaegen Leo</b>	Managerial Economics	Catholic University of Leuven KUL
<b>Stouthuysen Patrick</b>	Political Science	Free University of Brussels VUB
<b>Vuchelen Jef</b>	Economics and Public Finance	Free University of Brussels
<b>Walwei Ulrich</b>	Labour Market	IAB
<b>Weber Shlomo</b>	Economics and Political Science	Southern Methodist University

## Figures

	2006	2007	2008
Itinera Institute Monograph series	0	3	4
Itinera Institute Memo series	6	12	10
Itinera Institute Nota series	28	53	116
Extra Muros publications	1	18	0
Itinera Institute E-zine	7	6	9
Itinera Institute Press Statements	5	5	9
Total number of Itinera Institute publications	47	97	148
Total number of Itinera Institute publications in Dutch	38	71	87
Total number of Itinera Institute publications in French	9	26	61
Number of lectures by Itinera Institute staff	15	35	68
Itinera Institute events	1	7	10
Television appearances on/with the Itinera Institute	16	25	45
Radio coverage on/with the Itinera Institute	10	15	51
Articles in Newspapers and Magazines	101	123	339
Total Itinera Institute Press Coverage in French	37	39	112
Total Itinera Institute Press Coverage in Dutch	90	124	227
Weekly average of publications by the Itinera Institute	0,9	1,9	3,2
Weekly average of press coverage on/with the Itinera Institute	2,4	2,4	8,3
Average number of visitor sessions per day on the Itinera Web Site	41	551	802
Number of recipients of the Itinera E-zine on 31/12	18117	32278	41729



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Het Itinera Institute is een onafhankelijke denktank en doetank die, boven partijgrenzen, regionale verschillen en belangengroepen heen, wegen wil aanreiken voor beleidshervormingen met het oog op duurzame economische groei en sociale bescherming in België en zijn regio's.

L'itinera Institute est un think-tank et do-tank indépendant qui, au-dessus et au-delà des partis politiques, des différences régionales et des groupes d'intérêt, veut identifier les chemins de réformes qui garantissent une croissance économique et une protection sociale durables en Belgique et dans ses régions.

The Itinera Institute is an independent and non-partisan think tank and do tank that identifies and promotes roads for policy reform towards sustained economic growth and social protection, for Belgium and its regions.

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